## 2014-15 Capital Programme

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## 2015/16 Capital Programme

## CAPITAL PROGRAMME EXECUTIVE SUMMARY

1. Capital spending pays for buildings, roads and council housing and for major repairs to them. It does not pay for the day-to-day running costs of council services.
2. The Council's Corporate Capital Strategy is shaped by a number of central Government policies:

- the self-financing regime for the Housing Revenue Account (HRA) has provided for a relatively well funded programme of investment in existing and even new Council housing stock;
- the Streets Ahead programme is providing massive investment in the City's roads and street lighting over the next few years, funded via the Private Finance Initiative (PFI). Some of the cost is outside the capital programme;
- the Government austerity programme, has had a major impact on the rest of the non-housing programme, which has not only led to less capital funding but is also reducing revenue budget funding and the scope for contributions to the capital budget;
- the education policy mandating that all new schools should be academies which transfers maintenance responsibilities away from the Council's Local Education Authority (LEA) role and will subsequently reduce central grant funding which is formula driven based on pupil numbers;
- the shift towards capital funding to economic regeneration projects which generate a financial return to repay the initial investment and create a revolving fund;
- the devolvement of capital funding to City Region authorities and the involvement of the Local Enterprise Partnerships (LEP) in capital allocation decisions.

As a result of the above, the Housing investment programme therefore now accounts for almost $60 \%$ of the Capital Programme.
3. The impact of these policies will result in the Capital Programme principally supporting the Great Place to Live (GP2L) and Competitive City strategic outcome objectives. This is discussed further in paragraphs 59-67.
4. In GP2L, the delivery of the Council's Affordable Housing policy will be increasingly through council housing investment and, for private sector affordable housing, local housing associations or the Sheffield Housing Company initiative where the Council is working in partnership with a private sector developer to increase the number of affordable homes and regenerate housing estates.
5. In the Competitive City outcome, the focus will be on creating the necessary infrastructure to support economic regeneration.
6. In the Health and Well-being outcome investment will be directed to adapt homes so that people can live independently.
7. The Successful Young People outcome will continue to invest in schools to meet the increasing demand for pupil places.
8. The declining central government support will place increased reliance on the Council's Asset Enhancement programme to generate capital receipts to use on its own priorities.
9. The graph below illustrates the change in activity in the Capital Programme from 2010/11 to 2018/9.


## Capital Investment Plans

10. So, looking forward, the current Approved Capital Programme from 2014-15 is projected at $£ 872 \mathrm{~m}$.
11. 2012/13 saw the introduction of the Streets Ahead Programme (a Highways Private Finance Initiative (PFI)). The programme will result in loss of the Local Transport Plan (LTP) Maintenance Grant of approximately $£ 6 \mathrm{~m}$ per year, but the PFI funding of $£ 1.2 \mathrm{bn}$ should deliver substantial improvements to the Highways network through capital investment over a 30 year period concentrated in the first five years of the Core Investment Period of the project. Where economically advantageous, the Council will invest further sums if this can generate revenue
budget savings because it can raise finance cheaper than its commercial partners.
12. The Housing Revenue Account HRA Self Financing project delivers to local authorities' greater autonomy in the management of their housing stock and writes off substantial amounts of accumulated debt. This will allow the authority to plan contributions to the capital programme from the Housing Revenue Account with greater certainty over a longer term period, and the Authority has developed a 30 year business plan which will inject into the Housing Programme $£ 70.5 \mathrm{~m}$ in 2015-16 and $£ 214 \mathrm{~m}$ thereafter over the next three years.
13. School building works will be financed mainly by Department for Education formula calculated central grants supplemented by occasional specific grants to deal with building condition or population growth.
14. The proposed programme illustrated by the graph in paragraph 9 above does not include a number of major projects worth potentially $£ 100 \mathrm{~m}+$ which are currently the subject of funding bids or approvals as detailed below.
15. Flood Defence Schemes ( $£ 35 \mathrm{~m}$ ): Cabinet has already approved a $£ 18 \mathrm{~m}$ scheme to provide enhanced flood defences over a five mile stretch of the River Don between the city centre and Meadowhall which would protect homes and businesses against a 100 year flood event. The Environment Agency has invited the Council to apply for a further $£ 35 \mathrm{~m}$ of funding to undertake works across the city in the Upper Don valley, on the River Sheaf, Blackburn Brook and Car Brook.
16. City Centre Development: it is a Council priority to regenerate the city centre. The Council is reviewing different partnership options for taking this project forward. This may involve the Council undertaking infrastructure works to prime the development.
17. Central Library: the objective will be to provide a refurbished and improved central library and gallery facility to meet modern requirements, while maintaining the heritage value of the existing building. The project is the subject of feasibility work to ascertain the best use of the Council's city centre buildings. The scale of the work could be very significant requiring external funding support. Approvals will be sought once a funded proposal has been developed.
18. Castlegate Redevelopment: the Council is seeking external funding to develop the former Castle Market site potentially as a visitor attraction if there are sufficient remains of the former castle which can be uncovered.

## Pressures on the Capital Programme

19. This summary details the pressures on the Capital Programme and the consequences for its funding.

## Schools

## School Places

20. The Council has a significant duty to provide sufficient and suitable school places. The rising birth rate means that the primary population (which eventually becomes the secondary group from 2015/16) has risen significantly and two new schools have been delivered in 2014. This need will continue for the foreseeable future as the responsibility to build new schools remains with the Council and does not transfer to academies.
21. The proposals in this report are based on the current education funding arrangements and do not include any attempt to forecast the impact of additional schools converting to academy status. This development is expected to reduce the level of funding from today but the demands on the Authority's capital funds will reduce too as the commensurate responsibility for the upkeep of the school infrastructure transfers to the Academies. However the demands relating to the condition of the primary estate are still significant. For the whole school estate, the backlog maintenance bill has been estimated at $£ 100 \mathrm{~m}$.

## Homes

22. The Housing Programme has suffered twin pressures caused by reductions in nationally funded programmes and reducing capital receipts as a result of the economic climate and changes to the Right to Buy legislation. The introduction of the Self-Funded Business Model has created greater freedom for the Council to invest in its housing stock through contributions from the Housing Revenue account.
23. Having conducted an assessment of the housing market, the Council estimates that at least 725 affordable homes are required each year. The Council aims to deliver these through a combination of initiatives including building homes itself using the Sheffield Housing Company, releasing land to Housing Associations, bringing long term empty properties back into use as well as private sector developments.

## Roads

24. The Streets Ahead programme is well underway renewing the fabric of the City's highway infrastructure. The new contract creates greater budgetary discipline than before in that the future maintenance costs of changes to the network have to be identified at the point of construction. This is done by calculating the future costs as a "commuted sum" which is usually funded out of the existing revenue budget. As the austerity programme reduces local authority budgets, there may
come a point where new works are unable to progress because the Council cannot meet the future maintenance obligations.
25. The final position on the Inner Relief Road (IRR) scheme is dependent on the disposal of a small number of residual sites. Balancing this project relies on realising the sales to match any shortfall otherwise funding will have to be taken from the Corporate Resource Pool (CRP).

## Maintaining the Existing Fabric of the Property Estate

26. The Council has traditionally allocated several million pounds each year to fund building renovations and machinery replacement. Cabinet has approved a $£ 4.4 \mathrm{~m}$ programme to maintain the rolling programme and deliver savings to the Revenue Budget by engaging in capital spend to address the fundamental problems rather than "patch and mend". However, the size and age of the estate produces a significant demand on the Council's funds.
27. In order to mitigate this pressure, the Capital \& Major Projects service is currently reviewing the estate to identify underutilised or high cost buildings where the facility can be provided from existing or new premises. This project, the Community Investment Plan, will run in conjunction with the Accommodation Efficiency Strategy which will reduce the Council's office space needs enabling it to leave rented property.
28. The Community Investment Plan (CIP) and Asset Enhancement programmes are underway and receipts should arise in the next two years. The first call on the receipts is to repay the investment in these initiatives. The CIP will progress on cash neutral basis with minimal funding whereby future schemes will be financed from capital receipts or revenue savings from completed projects.
29. There is also a substantial programme of remedial works in schools. A small proportion of this can be met by specific grants from the Department for Education (DfE) but the majority of works will require either significantly more grant from the DfE and/or alternative financing.

## Developing the Local Economy and Infrastructure

30. Despite the downturn in the property market, the Council will be presented with opportunities to acquire strategic land sites which will help the city recover as the economic upturn gathers pace or provide sites for housing development. Investing in the city's people is also a key priority. In 2012-13 the Council acquired land to facilitate the construction of the University Technology College in the city centre and is supporting a second venture on the site of the former Don Valley Stadium where building will commence in 2015-16. This is not part of the Council's programme being directly funded by the Education Funding Agency. In 2013-14 the Council completed the building of the new Moor Indoor Market as part of joint private-public sector initiative to regenerate the Moor. £2m has been
invested in building workshops to assist new small businesses to develop and provide employment.
31. The Capital programme funding strategy needs to be flexible enough to respond to such opportunities.

## The Consequences for funding the Capital Programme

32. The impact of the national expenditure reductions, the uncertainties of the weakened property market and the need to manage the risks and contain the pressures within the non-housing programme combine such that the authority becomes increasingly reliant on capital receipts. Looking beyond this source, there are opportunities within the capital programme and new funding streams which have been combined to create funding pools such as the Local Growth Fund. Other initiatives such as the Tax Increment Financing Scheme (TIF) are now in operation and the Community Infrastructure Levy (CIL) should come into force in January 2015. These sources are discussed more fully at paragraphs [82 - 93]

## The Capital Resource Pool (CRP)

33. Historically the Capital Resource Pool (CRP) has been used to fund investment needs not met by Government funding, which is principally targeted at housing, schools and roads. The CRP is therefore used to improve the authority's building estate, deal with backlog maintenance demands and unplanned failures of structures or other property losses caused by natural disasters such as the floods in 2007. The authority needs to retain a prudent level of reserve to cover such risks.
34. CRP is also a key resource for funding those projects which are not supported by specific central government grants for homes, schools or roads. It can also be used to demolish empty properties to redevelop land for sale. This can bring benefits to the Revenue Budget by reducing the costs of safeguarding vacant property as well as replenishing the CRP.
35. The success of the Asset Enhancement programme is key to replenishing this reservoir of funding.
36. Appendix 4 discusses the position on the CRP in further detail but the key point to note is that this report, as for the past two years, recommends that no schemes funded from this source be approved beyond one year (2015-16) because of the uncertainty around future capital receipts.

## THE CAPITAL PROGRAMME 2014-18

37. The capital programme over the 5 years 2014-18 shows a broadly balanced position with proposed expenditure totalling $£ 872 \mathrm{~m}$ as per Appendix 1.
38. Wherever possible, attempts are made to match the timing of the receipt of resources and the incurrence of expenditure to protect the Council's cash flow position. Where the levels of expenditure are significant, then individual management arrangements are put in place to mitigate the impact as far as possible. These are overseen by the Director of Finance, in conjunction with the respective Head of Service.
39. The funding of the programme comes from a diverse range of resources, such as government grants, other grants and contributions from other public bodies or third parties, capital receipts, prudential borrowing and revenue contributions to capital. The majority falls within either prudential borrowing or contributions from the revenue account to the capital programme, which together represents $£ 727.8 \mathrm{~m}(71 \%)$ of the overall programme value.
40. The 2014-15 programme was set on the $7^{\text {th }}$ March 2014 and at the time totalled $£ 101.3 \mathrm{~m}$ for 2014-15. This has been revised as additional resources have been secured, and to reflect the impact of newly approved schemes, together with the net effect of the 2013/14 Outturn slippage and actions taken below, resulting in a revised current approved programme of $£ 192.4 \mathrm{~m}$ as per appendix 1 .

## Slippage within the Capital Programme

41. For the last five years there has always been an underspend against the approved capital programme. Subject to Cabinet approval, funds are rolled forward into the next year in order to complete projects. Slippage reflects delays in physical progress of a project and in most cases the work is delivered in the next financial year. The risk of slippage is present in all capital programmes and has been experienced in previous years.
42. However, the current reporting system has provided greater transparency and identified instances where money appears to be repeatedly carried forward from earlier years. This allows members to test if the funding is really needed and could be reallocated to other priorities. It also shows the delivery performance on the capital programme.
43. Considerable work has been undertaken in 2014-15 to identify the cause of slippage and improve capital delivery. This work has compared Sheffield's approach to that of other organisations with significant capital programmes. This has concluded that project management needs to be strengthened and that
delivery plans need independent scrutiny. The main improvement areas are being addressed as part of the recovery plan:

- The need for an independent review and challenge of project timelines which tend to be optimistic and do not allow sufficient time for key procedures such as approval, procurement and consultation with no contingency if things go wrong;
- Submitting investment bids before the whole project has been scoped in order to obtain capital funding; and
- Weak project governance with inadequate supervision of project managers by project and programme boards. In some cases the supervising group is managing the project.

44. The value of slippage approved to date totals $£ 23.6 \mathrm{~m}$. A breakdown of this by portfolio is listed in the table below.

| Portfolio | Slippage <br> $\mathbf{( £ m})$ | Accelerated <br> Spend <br> $\mathbf{( £ m )}$ | Net <br> Slippage <br> $\mathbf{( £ m )}$ | 2013/14 <br> Comparable <br> Figure [1] |
| :--- | :---: | :---: | :---: | :---: |
| Housing | 11.0 | 0.2 | 10.8 | 24.2 |
| Other Place | 2.7 | 0.0 | 2.7 | 1.9 |
| Resources | 4.1 | 0.0 | 4.1 | 1.9 |
| Highways | 0.0 | 0.0 | 0.0 | 1.3 |
| Communities | 0.0 | 0.0 | 0.0 | 0.8 |
| CYPF | 6.0 | 0.0 | 6.0 | 0.0 |
| TOTAL | $\mathbf{2 3 . 8}$ | $\mathbf{0 . 2}$ | $\mathbf{2 3 . 6}$ | $\mathbf{3 0 . 2}$ |
| [1] Represents the level of slippage approved at the equivalent period <br> last year. |  |  |  |  |

## KEY ELEMENTS of the CAPITAL PROGRAMME

45. The overall Capital programme position for the 5 years from 2014/15 to 2018/19, amounts to $£ 872 \mathrm{~m}$. Although the programme is made up of numerous capital projects the majority of its value falls within the Housing programme, which represents around $£ 488.5 \mathrm{~m}$ ( $56 \%$ ) of the total programme.

| 2014/15 Approved Programme |  |
| :--- | :---: |
| Annual Profile | $\mathbf{£ m}$ |
|  | 192.4 |
| $2014 / 15$ | 232.7 |
| $2015 / 16$ | 156.3 |
| $2016 / 17$ | 127.9 |
| $2017 / 18$ | 163.0 |
| Beyond 2017/18 | $\mathbf{8 7 2 . 2}$ |

46. When represented graphically the peak of the programme is in 2015-16. As discussed at paragraph 14, it is expected that further projects will come forward for approval and add to the programme.

Annual Capital Expenditure 2014/15 to 2018/19

47. The Housing programme becomes the single largest element (56\%) of the Capital Programme with significant amounts being invested in roads, regeneration, schools and leisure facilities.


| CAPITAL PROGRAMME |  |  |
| :--- | :---: | :---: |
| $\mathbf{2 0 1 4 / 1 5}$ to 2018/19 |  |  |
|  | $\mathbf{f m}$ | $\%$ |
| Schools | 79.8 | $9 \%$ |
| Housing | 488.5 | $56 \%$ |
| Streets Ahead | 126.0 | $14 \%$ |
| Transport \& Highways | 34.7 | $4 \%$ |
| Regeneration | 91.9 | $11 \%$ |
| Sport \& Leisure | 36.4 | $4 \%$ |
| Other | 14.9 | $2 \%$ |
|  |  |  |
| Overall Total | $\mathbf{8 7 2 . 2}$ | $100 \%$ |

Comments on the main elements are shown below. Further detail can be found in Appendices 6 to 8.

## School Places and Capital Maintenance Programme for Schools

48. The need to meet the demand for additional school places created by an expanding population is a priority for the council. Two new schools in the Waterthorpe and Skinnerthorpe areas will produce new places in two areas with increasing pupil numbers. The Council will design and procure the new schools, which will be academies under government rules. An external sponsor will then maintain them.
49. Capital investment in maintaining the primary estate (including primary schools) utilises the approximately $£ 6 \mathrm{~m}$ annual grant from the DfE together with the Devolved Formula grant from the schools themselves ( $£ 1.3 \mathrm{~m}$ annually). Good prioritisation utilising our asset management plans means that the Council can target resources at the most needy schools throughout the city. This includes the ability to combine programmes at schools where it produces better value for money. The critical programmes to follow are, heating and electrical, fire risk assessment measures, structural, roofs, windows and mobile replacements.

## Housing Programme

The proposed programme is aligned to the three main themes in the Council's Housing Strategy. The programme is summarised below and described in detail in Appendix 6.
50. Increasing the Supply of New Homes in the City ( $£ 100.1 \mathrm{~m}$ ) through supporting the Sheffield Housing Company and other registered homes providers to build new properties. Local Growth Fund money will be used to clear undeveloped sites to prime construction work. For the first time in many years the Council will build its own houses putting substantial funds from the HRA and Affordable Housing payments from developers.
51. Making the best use of the City’s existing housing stock ( $£ 319.4 \mathrm{~m}$ ) by continuing to renovate and refurbish the Council's housing stock. The Decent Homes Programme will complete in 2013-14 (£27m) having invested over $£ 700 \mathrm{~m}$ into improving homes. Going forward, $£ 198.8 \mathrm{~m}$ of funding has been identified within the Housing Revenue Account to maintain the standards reached today. On top of this over $£ 42 \mathrm{~m}$ will be invested in heating and insulation schemes improving the energy efficiency of homes reducing fuel costs and meeting the Council's environmental objectives. More money is also being invested in roofing including the fitting of solar panels.
52. Helping Younger, Older and Vulnerable people live independently (£23.1m) through the provision of grants to help adapt private sector houses to their needs as well as adapting the Council's own stock.

## Other Projects and Programmes

53. Regeneration ( $£ 91.7 \mathrm{~m}$ ) is a key programme and objective within the Place portfolio. These works are seen as essential to promote economic growth and jobs which will increase footfall and spending in the city. More businesses, less vacant office and shop space should also increase the Council's business rate income which will help offset the loss of central government funding. Most of the money is allocated to the New Development District in the city centre which will incorporate the New Retail Quarter. A further £8m is being invested in the West Bar to Castlegate axis through the demolition of the former Castle Market and removal of 500 m of redundant highway along West Bar replacing it with landscaped verge (the Grey-to-Green project).

54 . Over $£ 36 \mathrm{~m}$ has been included in the programme to implement the Council’s leisure facilities strategy. This will deliver new centres in the North and South of the city complementing those at Ponds Forge in the city centre. The plans include $£ 7 \mathrm{~m}$ to build a new centre in the north of the city of which $£ 2.5 \mathrm{~m}$ will come from the Council and the remainder from external funders. The Council has assumed responsibility for the delivery of a $£ 15 \mathrm{~m}$ development replacing the existing facilities at Graves to serve the south of the city. The new sports centres will also include medical evaluation facilities to test the impact of exercise on health. A further $£ 1.2 \mathrm{~m}$ will be invested in a new venture with the Football Association to transform the quality of both adult and junior pitches across the city with Sheffield being the pilot for the national scheme.
55.£8.6m investment in Office Accommodation to implement modern IT systems and working practices which will reduce the overall floor space requirement and generate Revenue Budget savings. A further $£ 4.8 \mathrm{~m}$ is to be spent to make the long term building estate fit for purpose and compliant with the latest Health \& Safety and accessibility legislation. The rolling repairs and refurbishment budget for the estate is another $£ 2.3 \mathrm{~m}$.
$56 . £ 18 \mathrm{~m}$ is included for the feasibility, design and construction of flood defences to protect the Lower Don Valley which should raise business confidence and assist the regeneration of the area. This has increased by £11m from last year following the successful bid for additional funds from the Environment Agency.
57. Asset Enhancement Programme. £3.2m will be invested in surplus council land to prepare it for development increasing its attractiveness so that it can be sold to generate a future stream of capital receipts to fund the Capital Programme. This programme will also assist other Council priorities such as developing new homes.
58.£2.8m investment in Parks projects including £750k to convert some areas of parks to natural meadow or woodland reducing revenue budget maintenance
costs, and, $£ 0.8 \mathrm{~m}$ on building two cycle paths to link Norfolk Park with Park Square.

## Strategic Outcomes

59. Over the past two years the Council has adopted an alternative Revenue Budget compilation strategy considering the total investment across all service delivery portfolios in a particular area of performance (called a strategic outcome) which is linked to the medium-term plan priorities. As stated in the Executive Summary, the current disposition of central government and external funding opportunities result in the Capital programme principally supports the Great place to Live and Competitive City outcomes.
60. The graph below shows the allocation of investment by Strategic Outcome. Individual projects are listed under each strategic outcome at Appendix 10.

61. Successful Young People primarily reflects the investment in schools to give children the opportunity of a good start in life. The School Places Expansion and Maintenance Programmes are the main components of this outcome.
62. Great Place to Live includes not just the Housing Programme but also investment in sports and leisure facilities, parks, fit for purpose transport systems and road safety measures. These works are predominantly undertaken by the housing and Place Portfolio programmes. Explained in greater detail in Appendices 6 to 8.
63. Competitive City - Schemes contributing to this outcome include the City centre regeneration schemes (New development district and public realm improvements) plus some energy efficiency schemes such as the insulation of homes which contributes to the Council's environmental objectives.
64. Health and Well Being outcome will see investment in information systems and ICT to improve customer service and reduce operating costs, plus Housing programme schemes that help people to live independent lives in their own homes.
65. Infrastructure comprises mainly schemes associated with the life extension of, improving or rationalising the Council's building estate e.g. the Office Accommodation Efficiency Strategy, Asset Enhancement and Community Investment Plan.
66. Tackling Poverty and Increasing Social Justice - a £5.8m scheme to improve the local district heating system including the installation of meters in individual dwellings to give people the opportunity to control their energy usage and cost.
67. Safe and Secure Communities investment will provide local facilities like resource centres to develop more sustainable and cohesive communities.

## The Programme in 2015-16

68. The year on year change in CYPF, from £38.0m in 2013-14 to £20.8m in 2014-15 shows a reducing level of BSF investment as that programme comes to an end. The schools programme is now focussed on the creation of new school places and primary school refurbishment using the Government's Basic Need and Capital Maintenance grants. A new school for Tinsley is planned plus completions of expansions at Rowan and Oughtibridge and the new Through school at Don Valley. In total $£ 18.1 \mathrm{~m}$ will be spent on school expansions. $£ 9.2 \mathrm{~m}$ is budgeted to be spent on school refurbishments. Aside from schools, the portfolio plans to spend $£ 0.8 \mathrm{~m}$ to complete accommodation improvements at Thornbridge Outdoor centre and $£ 0.5 \mathrm{~m}$ of grants to assist early learning for children.
69. Housing programme increases by $£ 40.7 \mathrm{~m}$ from $£ 51.5$ to $£ 92.2 \mathrm{~m}$. There will be significant investment of $£ 20 \mathrm{~m}$ in increasing the Council's housing stock through new build and acquiring suitable properties on the market. The existing stock will also receive substantial investment funded from the Housing Revenue Account with $£ 23.7 \mathrm{~m}$ going into replacing roofs and a further $£ 3.7 \mathrm{~m}$ fitting photo-voltaic cells, $£ 10.9 \mathrm{~m}$ for replacement heating systems, $£ 7.2 \mathrm{~m}$ to be spent on the refurbishment of doors, windows, kitchens, bathroom and electrical wiring, $£ 4.8 \mathrm{~m}$ into Communal areas and $£ 2.9$ for Fire and other safety compliance work.
70. The Place portfolio programme increases from $£ 49.8 \mathrm{~m}$ to $£ 72.3 \mathrm{~m}$ with the majority of the money being invested in regeneration projects including $£ 37 \mathrm{~m}$ acquiring land and developing the vision for the NDD/NRQ plus $£ 6.3 \mathrm{~m}$ demolishing the former Castle Market building and removing redundant highway in preparation for the redevelopment of the West Bar to Castlegate area. £19.4m is to be invested in sports, culture and leisure facilities using significant contributions from the Football Association, Sport England and the Arts Council. Finally, just under $£ 9 \mathrm{~m}$ is to be spent upgrading flood defences in the Lower Don Valley.
71. Highways programme decrease from $£ 29.3 \mathrm{~m}$ to $£ 4.7 \mathrm{~m}$ as the Bus Rapid Transit North scheme moves towards completion and the 2015-16 Local transport Programme is yet to be agreed and added to the budget.
72. The Resources portfolio programme will fall from $£ 6 \mathrm{~m}$ in $2014-15$ to $£ 4.6 \mathrm{~m}$ in 2015-16 as the Office Accommodation Efficiency and Fire Safety projects are largely complete.
73. The Communities portfolio programme is forecast to be $£ 1 \mathrm{~m}$ in 2014-15 as the significant investment in the ICT Infrastructure scheme is completed.

## SOURCES OF PROGRAMME FUNDING

74. The programme details at scheme level, both the proposed expenditure and expected funding on an annual basis. The funding of the programme comes from a diverse range of resources and Appendix 2 gives a breakdown of how the overall Capital Programme is currently funded.
75. The majority of the programme is funded via revenue contributions to capital mainly from the Housing Revenue Account, which amount to $£ 381.7 \mathrm{~m}(43 \%)$. Grants fund $15 \%$ of the programme, prudential borrowing funds $28 \%$ and capital receipts represent a further $8 \%$ and it is this element of funding that is the most uncertain. Any projects in the Capital Programme funded by capital receipts can only be undertaken if the receipts are realised.


| Sources of Programme Funding 2014/15 to 2018/19 |  |  |
| :--- | :---: | :---: |
|  | Funding | Percentage |
| Scheme | £m | $\%$ |
| Grants | 135.9 | $15 \%$ |
| Capital Receipts | 71.8 | $8 \%$ |
| Prudential Borrowing | 245.9 | $28 \%$ |
| Revenue Contributions | 381.9 | $43 \%$ |
| Other | 44.1 | $5 \%$ |
| Total | $\mathbf{8 7 9 . 7}$ | $\mathbf{1 0 0 \%}$ |

76. Grants funding is mainly used for the schools capital programmes and highways.
77. Prudential borrowing is used where no external funding is available and to fund schemes which will generate a Revenue Budget saving which then repays the principal and interest. The council can often borrow funds cheaper than its commercial sector partners because of its perceived higher credit rating. It makes sense therefore to inject such capital where there is a potential economic benefit.

## Capital Receipts Funding

78. The receipts from the sale of surplus assets are used to fund a Corporate Resource Pool (CRP) which allows Members at their discretion to undertake projects for which there is no external funding. It is also used by the authority as a
strategic reserve to cover to emergencies such as the total loss of a key piece of infrastructure e.g. as occurred in the 2007 Floods. As external funding sources are reduced because of austerity cut backs, the CRP assumes an even greater significance in funding the Capital Programme.
79. Appendix 4 gives a detailed review of the potential receipts and demands on the CRP over the next five years in order to form a view on the level of commitment which can be prudently made.
80. Whilst the Asset Enhancement and Community Investment programmes should deliver a steady stream of surplus properties, the uncertainty in the market suggests that the receipts may not be realised within five years. Moreover, the receipts from the CIP will be re-invested in the programme so that it does not require specific support from the Council.
81. Given the need to maintain a prudent level of reserve to mitigate infrastructure failures, grant claw back, or project overspends, the conclusion is that there is insufficient confidence to be able to recommend to Members that any CRP funded projects are approved beyond 2015-16.

## Other forms of Funding

## Prudential Borrowing

82. Under the rules of the Prudential Code, the Council has the power to finance Capital schemes using Prudential Borrowing (borrowing that does not attract financial support from the Government, which is also known as unsupported borrowing). The principles for entering into such borrowing were approved by Cabinet on 22 September 2004, and generally relates to 'Invest to Save' schemes, including Land Assembly and funding for major capital projects.
83. It remains the Council's view that its best overall financial interest is served by substituting Prudential Borrowing for Leasing. It is considered that borrowing in lieu of leasing can be undertaken as an element of 'Invest to Save' (where it is considered to be more cost effective over the whole life of the asset when compared to Leasing), and can be contained within an overall annual limit established for such borrowing.
84. Included within the 2015/16 Capital Programme are the following amounts of prudential borrowing for projects funded in whole or part from prudential borrowing:

| Project | Total <br> Project <br> Value <br> $\mathbf{£ 0 0 0 s}$ |
| :--- | ---: |
| Street Ahead Capital Contribution | 125,982 |
| New Retail Quarter | 62,509 |
| Housing Schemes | 38,461 |
| Office Accommodation Strategy | 9,370 |
| Graves Leisure | 4,922 |
| Asset Rationalisation | 1,789 |
| Thorncliffe Leisure | 1,200 |
| Fosters Carers Housing Enhancement | 1,200 |
| Vehicle \& Plant Efficiency | 451 |
| New Sheffield Indoor Market | 23 |
| Total | $\mathbf{2 4 5 , 9 0 8}$ |

85. Any amendments to these limits will be approved by Full Council and undertaken in line with the Prudential Code. There are other commitments outside of the capital programme and these are described in the Revenue Budget report.
86. Prudential Borrowing does not receive any government support and therefore if the Council enters into any prudential borrowing then it will incur additional Capital financing costs. Prudential Borrowing will only be entered into where it can be demonstrated that funding is available within the overall Council budget to meet the ongoing borrowing costs.

## New Homes Bonus Fund (formerly known as the Local Growth Fund)

87. This fund which has been created out of two government incentive payments for building new homes (the New Homes Bonus) and reducing the number of long term empty properties. It is available for projects which improve the local housing or neighbourhood environment. Approval of such projects is given by local elected members following recommendations from Council officers.
88. The fund is being used to provide infrastructure or clear derelict buildings to kick start developments at sites which have been unattractive to developers. Often this improves the neighbourhood through removing opportunities for anti-social behaviour as well providing new homes.

## Tax Increment Financing (TIF)

89. This initiative was announced in September 2010. The principle is to allow the authority to borrow funds to undertake capital improvements in an area. The money would be repaid from increased tax revenues (i.e. business rates) in the area as land values rise as a result of the capital investment. This scheme has
been used successfully in the United States over the last fifty years, often for major transport, infrastructure or regeneration projects.
90. A scheme to develop infrastructure required for the New Development District (also known as the New Retail Quarter) has been approved by H.M. Treasury. The borrowing will be repaid out of the anticipated additional rates revenue generated by the redevelopment of the city centre. The Council had previously been developing the NDD using a preferred developer but has agreed, by mutual consent, to dissolve the partnership. The Council is currently reviewing options for taking forward this important scheme.

## Community Infrastructure Levy

91. This will supplement the current Section106 (Town \& Country Planning Act 1990) arrangements which fund many of the local neighbourhood facility improvements especially in Parks \& Countryside as well as City Development Division. CIL allows local authorities in England and Wales to raise funds from developers undertaking new building projects in their area. The money can be used to fund a wide range of infrastructure that is needed as a result of development. This includes new or safer road schemes, flood defences, schools, hospitals and other health and social care facilities, park improvements, green spaces and leisure centres.
92. The Council intends to use CIL to develop strategic infrastructure projects such as roads and schools e.g. $£ 2.2 \mathrm{~m}$ will be used in the development of the BRT link.
93. The Council has developed its rating tariff and intends to introduce the scheme from July 2015.

## RECOMMENDATIONS

94. It is recommended that Members note the specific projects included in the years 2014-15 to 2019-20 programmes at Appendix 9. Block allocations are included within the programme for noting at this stage and detailed proposals will be brought back for separate Member approval as part of the monthly monitoring procedures.
95. Note the proposed Capital Programme for the 5 years to 2019/20 as per Appendix 9.
96. Approve the Corporate Resource Pool policy outlined in Appendix 4 such that the commitment from the CRP is limited to one year and no CRP supported schemes
are approved beyond 2015-16 unless explicitly stated. (If substantial capital receipts are realised within 2014-15 or 2015-16 a further report will be brought to Members as part of the monthly approval process).

## Finance

February 2015

## List of Appendices

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Appendix 2 - Breakdown of Capital Programme Funding
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Appendix 9 - List of All Projects in Capital Programme by Portfolio
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| SHEFFIED CITY COUNCIL <br> CAPITAL PR̄OGRAMME |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PORTFOLIO / SERVICE | 2014/15 |  | 2015/16 |  | 2016/17 |  | 2017/18 |  | Future |  | Total |  |
|  | £k | \% | £k | \% | £k | \% | £k | \% | £k | \% | £k | \% |
| Children Young People \& Families (CYPF) consisting of: <br> Schools Programme <br> Other | 30,449 1,296 | 16 1 | 30,220 760 | $\begin{array}{r}13 \\ 0 \\ \hline\end{array}$ | 18,933 | 12 | 168 0 | 0 0 | 0 | 0 | 79,770 2,056 | 9 0 |
|  | 31,745 | 17 | 30,980 | 13 | 18,933 | 12 | 168 | 0 | 0 | 0 | 81,826 | 9 |
| Communities | 1,893 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,893 | 0 |
| Place consisting of: |  |  |  |  |  |  |  |  |  |  |  |  |
| Highways - Local Transport Plan (LTP) | 2,917 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,917 | 0 |
| Highways - Other | 26,421 | 14 | 4,706 | 2 | 468 | 0 | 195 | 0 | 0 | 0 | 31,791 | 4 |
| City Development | 4,236 | 2 | 12,355 | 5 | 6,212 | 4 | 40 | 0 | 0 | 0 | 22,843 | 3 |
| Other Development Services | 268 | 0 | 110 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 379 | 0 |
| Capital \& Major Projects | 2,912 | 2 | 3,342 | 1 | 123 | 0 | 124 | 0 | 0 | 0 | 6,501 | 1 |
| New Retail Quarter | 25,639 | 13 | 36,771 | 16 | 100 | 0 | 0 | 0 | 0 | 0 | 62,510 | 7 |
| Culture \& Environment | 16,657 | 9 | 19,710 | 8 | 66 | 0 | 0 | 0 | 0 | 0 | 36,432 | 4 |
| Creative Sheffield | 79 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 79 | 0 |
| Housing | 40,740 | 21 | 92,165 | 40 | 103,567 | 66 | 89,041 | 70 | 162,998 | 100 | 488,511 | 56 |
|  | 119,869 | 62 | 169,158 | 73 | 110,535 | 71 | 89,400 | 70 | 162,998 | 100 | 651,962 | 75 |
| Resources | 5,969 | 3 | 4,569 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 10,539 | 1 |
| Streets Ahead | 32,883 | 17 | 27,946 | 12 | 26,803 | 17 | 38,350 | 30 | 0 | 0 | 125,982 | 14 |
| Overall Total | 192,360 | 83 | 232,653 | 88 | 156,271 | 83 | 127,918 | 100 | 162,998 | 0 | 872,201 | 100 |

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Appendix 2


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## Appendix 3

## CAPITAL PROGRAMME MONITORING AS AT 30th NOVEMBER 2014

## 1. Summary

At the end of November 2014, the end of year position forecasts a variance of $£ 15.7 \mathrm{~m}(8 \%)$ below the approved Capital Programme. Project managers are forecasting to deliver a capital programme of $£ 189.4 \mathrm{~m}$. This has been reduced by $£ 12.5 \mathrm{~m}$ from the previous forecast of $£ 201.9 \mathrm{~m}$. The main reductions are in the Housing Programme ( $£ 7.0 \mathrm{~m}$ ), Resources ( $£ 2.6 \mathrm{~m}$ ) and CYPF ( $£ 2.4 \mathrm{~m}$ ). The reasons for these changes are discussed below.

The current forecast is predicated on an increase in the rate of spend -£109m to be spent in the last four months of the year compared to $£ 80 \mathrm{~m}$ in the first eight - and is dependent on key projects such as NRQ, Grey-to-Green, Leisure and sport facilities, Don Valley School and site remediation delivering to budget.

The Year to Date position shows spending to be $£ 18.8 \mathrm{~m}$ below the approved programme profile. The programme has fallen less than £200k further behind the budget in the month - the smallest variance seen to date. The level of spend was in line with previous months and this may indicate that project managers have at last forecast a robust monthly budget which mirrors the planned physical delivery .

The year to date position and the forecast position are beginning to converge (year to date spend at the end of November is $£ 18.8 \mathrm{~m}$ below budget and the year-end forecast has increased to $£ 15.7 \mathrm{~m}$ below budget a difference of $£ 3.1 \mathrm{~m}$ - the smallest to date.

The Finance report last month predicted an Outturn of around $£ 175 \mathrm{~m}$ and the November results reinforce that view and that future forecasts will reflect the actual physical delivery position.

Much of the change this month reflects work done by the Finance and Capital Delivery Services to challenge forecast and remove optimistic assessments of progress generally and on block allocations in particular.

Slippage in the programme is still present but this is less due to poor profiling and more due to proactive work to manage costs. For example:
(i) part of the underspend in the CYPF programme is due to challenging the tender prices from the contractor. This has been made before building work commences thus avoiding costly standing charges, re-works and variations payable once the contractor starts on site; and
(ii) reductions in the Housing programme reflect a conscious review of potential projects awaiting development. This helps to inform the HRA of the likely timing and scope of the call on resources.

This reflects how there is an improved understanding of the programme which is starting to pay dividends.

The main changes in the Housing programme are $£ 3.8 \mathrm{~m}$ re-profiling of schemes to increase the stock of Council Housing, $£ 1.8 \mathrm{~m}$ re-profiling of HRA funded block allocations and $£ 0.7 \mathrm{~m}$ lower applications for Housing Grants from authorities outside the Sheffield City Council boundary.

Resources forecast has decreased by £2.6m primarily as a result of reevaluating the work that can be accomplished this year in the essential work to make the Council's buildings compliant with legislation and current building standards.

The $£ 2.4 \mathrm{~m}$ reduction in the CYPF programme reflects delays in delivering schemes at Norfolk Park School ( $£ 1.2 \mathrm{~m}$ ), additional pupil places at Tapton School ( $£ 0.6 \mathrm{~m}$ ) and Grace Owen nursery at Park Hill ( $£ 0.4 \mathrm{~m}$ ). These schemes will now slip into 2015-16.

## Financials 2014/15

| Portfolio | Spend <br> to <br> date <br> $£ \mathbf{£ 0 0 0}$ | Budget <br> to Date <br> $\mathbf{£ 0 0 0}$ | Variance <br> to date <br> $\mathbf{£ 0 0 0}$ | Full <br> Year <br> forecast <br> $£ 000$ | Full <br> Year <br> Budget <br> $£ 000$ | Full <br> Year <br> Variance <br> $£ 000$ | Change <br> on last <br> Month <br> $£ 000$ | Change <br> on last <br> Forecast <br> $£ 000$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: | ---: |
| CYPF | 15,173 | 18,193 | $(3,020)$ | 30,183 | 35,415 | $(5,232)$ | $(1,111)$ | $(2,417)$ |
| Place | 14,438 | 21,581 | $(7,143)$ | 48,937 | 49,974 | $(1,037)$ | 46 | $(365)$ |
| Housing | 13,678 | 18,304 | $(4,626)$ | 40,363 | 49,102 | $(8,739)$ | $(6,722)$ | $(7,029)$ |
| Highways | 13,765 | 16,682 | $(2,917)$ | 29,438 | 29,642 | $(204)$ | $(202)$ | $(202)$ |
| Communities | 1,144 | 1,514 | $(370)$ | 1,840 | 1,893 | $(53)$ | 296 | 66 |
| Resources | 2,467 | 3,142 | $(675)$ | 5,757 | 6,187 | $(430)$ | 1,334 | $(2,567)$ |
| Corporate | 19,728 | 19,728 | - | 32,883 | 32,883 | - | - | - |
|  |  |  |  |  |  |  |  |  |
| Grand Total | $\mathbf{8 0 , 3 9 2}$ | $\mathbf{9 9 , 1 4 4}$ | $\mathbf{( 1 8 , 7 5 1 )}$ | $\mathbf{1 8 9 , 4 0 2}$ | $\mathbf{2 0 5 , 0 9 6}$ | $\mathbf{( 1 5 , 6 9 4 )}$ | $\mathbf{( 6 , 3 5 8 )}$ | $\mathbf{( 1 2 , 5 1 5 )}$ |


| Capital Programme | $\begin{aligned} & \text { 2014-15 } \\ & \text { £m } \end{aligned}$ | $\begin{aligned} & \text { 2015-16 } \\ & \text { £m } \end{aligned}$ | Future £m | Total £m |
| :---: | :---: | :---: | :---: | :---: |
| Month 7 Approved |  |  |  |  |
| Budget | 211.3 | 210.3 | 326.2 | 747.8 |
| Additions | 0.6 | 1.0 | 0.0 | 1.6 |
| Variations | -1.7 | -6.0 | -14.8 | -22.5 |
| Slippage \& Acceleration | -5.0 | 5.0 |  | 0.0 |
| Month 8 Approved Budget | 205.1 | 210.3 | 311.5 | 726.9 |

The five year capital programme has decreased by a net £20.9m almost wholly due to a re-appraisal of management charges on the Housing programme.

The key issues being:

- The overspend on the BRT North due to the discovery of contaminated land and an unchartered sewer. Officers are working with South Yorkshire Passenger Transport Executive on a variety of alternative funding sources which will mitigate the overspend ;
- Despite being behind schedule at the end of November both Norfolk Park School rebuild and the Additional Secondary School Places will deliver the required capacity in time for the relevant academic years;
- The acquisition of additional council housing stock is behind schedule due to delays in identifying suitable properties, conveyancing process delays and cheaper purchases but is expected to recover and spend the full amount through buying more properties out of the underspend; and
- Letting of the contracts for the remediation of the site of the former Don Valley stadium as part of the plan to regenerate Attercliffe and Lower Don valley.


## Finance

November 2014

## CAPITAL PROGRAMME: CORPORATE RESOURCE POOL

## Overview

1. The Council's Corporate Resource Pool (CRP) provides a flexible capital resource pool to address key Member and Corporate capital priorities. Funding comes mainly from capital receipts arising from the sale of Council land and buildings plus other unrestricted capital income. The national programme of expenditure reductions has increased the importance of this facility as central government support has decreased.
2. In recent years officers have recommended that Members approve capital expenditure commitments for no more than one year in advance because the weak property market, and consequent low levels of capital receipts, put considerable constraints on the CRP creating a net reduction in the level of the pool year-on-year. Prior year commitments exceed the current annual level of receipts leading to a year-on-year reduction of the value of the reserve. Previously, CRP allocations had been set for three years forward to enable services to plan capital investment on a medium term basis.
3. Capital Programme Group (CPG) has reviewed the current position and recommends retaining the current policy in the face of the:

- declining level of the CRP;
- irregular flow of receipts from the disposals programme;
- need to maintain the Council's infrastructure and provide for other capital contingencies such as structural failures or uninsured losses caused by natural disasters such as the 2007 floods.

4. The CRP is used to address funding issues that are not covered by mainstream capital resources. There is still central government funding for some types of capital projects and there are sources of external funding through grants e.g.

- Department of Education funding for educational buildings through Capital Maintenance or Basic Needs Provision;
- Department of Health funding for social care;
- Department of Transport funding for transport infrastructure through Local Transport Plan (LTP), Better Buses Funding initiative or The Local Sustainable Transport Fund; and
- The Housing Revenue Account (HRA) which funds a substantial part of the housing programme and already accounts for almost $60 \%$ of the current capital programme.


## Investment Rules for use of the Capital Resource Pool

5. Capital Programme Group has developed a series of principles to test the eligibility for CRP support for projects and these are set out below:

- The project has no other available funding sources i.e. not from central government, internal investment funds e.g. HRA, or other grant funding bodies; and
- is in line with corporate priorities; and
- the project is necessary to make an asset compliant with legislation; or
- the project has a robust business case which delivers financial savings or significant improvements in performance; or
- is a strategic project which requires cash flow support until a funding package can be arranged. Funding for this type of project will be on an exceptional basis taking into account the current level of unallocated cash within the CRP. The project must be viable and capable of repaying the CRP within a reasonable time, for example, by generating asset sales. If the project does not proceed, any abortive project costs would have to be financed from the sponsoring portfolio's Revenue Budget.


## Key Issues for the CRP

6. In managing the CRP, the Council faces a number of key issues in respect of the demands placed upon the CRP and the likely level of future receipts:

- Declining level of Central government support as the period of austerity continues which may require the authority to use its own resources to fund essential infrastructure
- The need to maintain sufficient funds to match, at short notice, those available from external funders like the European Union, Heritage Lottery Fund, Sport England etc. in order to lever in funding to replace that lost from Central Government


## The Strategy for Managing the CRP

7. The funding of the capital programme is managed by the Capital Programme Group (CPG) comprising senior officers from the Council's services. It makes recommendations to Members through the monthly Finance Budget Monitoring report.
8. Services are asked to propose projects which might use CRP funding. CPG then reviews those projects against criteria such as the economic social benefit
of the project, the opportunity to use the CRP as "match" investment to win additional external funding, and ease of delivering the project and its risk profile. for
9. Following this financial planning exercise, CPG will make recommendations to Members about those projects which offer best value and the extent and speed to which they can be funded. Those projects will then be developed and come forward for approval as part of the Council's capital approval process.
10. The rate of approvals can be regulated so that funds are then released to projects as capital receipts come in.

## Demands on the CRP

11. In the exercise referred to above at paragraph 8 , the requests from services for CRP funding totalled just under £29m over the next five years. Given the existing level of CRP funded commitments and the outlook on receipts, CPG recommends allocating a further $£ 6.6 \mathrm{~m}$ to future projects.
12. This allocation is used for financial planning purposes only and members are not required to approve any of the projected schemes outside the Capital Approval process.

## Receipts

13. The next three years should see a considerable inflow of capital receipts as the Council's Asset Enhancement and Accommodation Efficiency programmes are completed. Many of these sales will deliver receipts worth over $£ 2.5 \mathrm{~m}$ per site. The precise timing of these receipts is difficult to predict being influenced by local market and national macro-economic conditions. This uncertainty is on top of the inherent risk in all property sales of buyers pulling out, procedural difficulties, ground contamination, searches etc. Further reports will be prepared for members as negotiations proceed.
14. The final value realised will also depend on the application of the Council's Affordable Housing policy. Experience to date has shown that this can lead to a significant reduction in the forecast receipt.

## Risks in the Programme

15. Most of the specific risks arise from former capital schemes including:

- Uncompleted land transactions on the Inner Relief Road
- Unrealised land receipts on transactions related to regenerating the Manor estate;
- Uncertainty over realising the projected receipts from the asset enhancement and Accommodation Efficiency Strategy which are dependent on a sustained economic recovery in the property market; and


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- Potential delayed development of Broad Street development which will fund a small part of the new Indoor Market cost.

16. Moreover there is a general risk of any approved project within the programme overspending. Given the pressures on the Revenue Budget, the CRP will be the last resort for covering overspends.
17. There are also a number of legacy issues relating to European funded projects where the Council has been adjudged to be non-compliant with grant conditions and suffered clawback.

## Conclusion on the Funding of the CRP

18. Recognising the uncertainty over the future stream of capital receipts, officers believe there is no argument to recommend to Members that the current policy of approving CRP funds for the capital programme only 12 months ahead is changed.
19. There is some improvement in the property market which should start to move sites but the rate and scope of asset realisation is likely to be determined more by the Council's own policies and performance.

## GLOSSARY OF TERMS and ABBREVIATIONS

| Term | Name | Description |
| :---: | :---: | :---: |
| BBAF | Better Buses Area Fund | A fund to support the development of an improved bus service network. |
| BID | Business Improvement District | A scheme in which Non Domestic ratepayers pay a levy on the rateable values of their properties to fund additional services. |
| BRT <br> North | Bus Rapid Transit North | A major project to deliver dedicated road lanes for buses between Sheffield and Rotherham. |
| CIL | Community Infrastructure Levy | A levy on new development. The purpose of the CIL is to contribute to the cost of infrastructure (roads, schools etc.) needed to support commercial and residential development. |
| CPG | Capital <br> Programme Group | The management group within the Council which develops and recommends to Cabinet the Capital Strategy for the Authority. |
| CPO | Compulsory Purchase Order | A statutory power to enable local authorities to purchase land in order to facilitate developments. |
| DfE | Department for Education | The central government department administering the national education policy. |
| DfT | Department for Transport | The central government department administering the national transport policy. |
| ERDF | European Regional Development Fund | European Community Funds available to finance key projects. |
| HRA | Housing Revenue Account | The specific Council fund where costs and income associated with the provision of council housing are collected. The fund provides a substantial contribution to the refurbishment of council owned properties. |
| LEP | Local Enterprise Partnership | A body comprising Local Authority and local business representatives which allocate capital funds to major economic and infrastructure projects. |
| LSTF | Local Sustainable | Introduced by Government to promote sustainable |


|  | Transport Fund | transport interventions that support economic growth <br> whilst reducing carbon emissions. |
| :--- | :--- | :--- |
| LTP | Local Transport <br> Plan | The capital programme to develop and improve <br> transport links across the county. Funded from central <br> government grant. |
| SCR | Sheffield City <br> Region | A combination of local authorities (Barnsley, <br> Bassetlaw, Bolsover, Chesterfield, Derbyshire Dales, <br> Doncaster, North East Derbyshire, Rotherham and <br> Sheffield) which jointly develop strategic infrastructure <br> projects and economic policy within their combined <br> geographic boundaries. |
| SYITA | South Yorkshire <br> Integrated <br> Transport <br> Authority | Established in 2009 to take the lead in developing <br> transport policy across the county. |
| SYPTE | South Yorkshire <br> Passenger <br> Transport <br> Executive | The organisation that takes the lead to develop the <br> region's transport network and operates some <br> transport facilities. |
| TIF | Tax Increment <br> Financing | A scheme by which local authorities are given powers <br> to borrow money to finance large scale infrastructure <br> projects. The interest charge and borrowed sum are <br> repaid using the additional local taxes created by the <br> increased economic activity. |
| UTC | University <br> Technical College | Academies for 14 - 19 year olds offering vocational <br> training and education. |

## The Housing Investment Programme 2015/16-2019/2020

## 1 Background

This report sets out the Council's proposed investment in homes and neighbourhoods across the city. This investment plays an important role in contributing towards the delivery of the Council's Corporate Plan priorities.

The investment within this report represents Housing and Neighbourhoods activity within the city and is complemented by other investment and delivery activity, detailed below.

The Housing Investment Programme helps to underpin and deliver some specific elements contained within the Council's 10 year Housing Strategy and other related strategies. This establishes three key objectives for housing in the City over the period 2013-23. These are:

- Increase the supply of new homes in the city;
- Make best use of the city's existing stock;
- Help younger, older and vulnerable people to live independently.

The activities contained within the appendices follow this format in order to clearly set out how the Housing Investment Programme is contributing towards the achievement of these objectives. As noted above, there are other investment activities that are being delivered both by the Council and by other partners that will deliver additional outcomes. Some of these sit outside the scope of this report.

This year's proposed Housing Investment Programme totals $£ 87.332 \mathrm{~m}$. The majority of this investment ( $£ 82.159 \mathrm{~m}$ ) will be invested in council housing, as part of the selffinancing Housing Revenue Account (HRA) Business Plan 2015 - 16. This now
includes a commitment to deliver 1,000 new council homes through new build and acquisition by 2019/20.

Table 1 Split of Investment

The remaining $£ 5.163 \mathrm{~m}$ will be invested in non-HRA activity, as detailed within this report. The non-HRA activity remains a at level which is small by comparison to the overall programme and has not significantly reduced from 2014/15 it remains low compared with activity five years ago.(Table
 2) A priority continues to be exploring alternative options for funding or service delivery within these areas.

Table 2: 2010 - 2016 HRA / Non Investment

Investment Split 2010/11-2015/16


Presently work is been done on the development of the Housing Delivery Investment Plan. This plan sets the strategic framework and approach to how the council can accelerate housing delivery across Sheffield on private and public owned sites. It is supported by a detailed Delivery Plan, which will identify a variety of sites and will inform the development of an Investment Prospectus aimed at the development sector. In tandem with an 'account management approach' it will present a clear offer to developers and investors and demonstrate that Sheffield is serious in its ambition to delivery more homes.

Investment contained within this report such as the new build council homes programme will assist in delivering new homes and contribute towards the delivery of this plan.

Other elements of the plan will be brought forward for approval in 2015 -16, and will include New Homes Bonus revenue as well as capital approvals.

When the Housing Delivery Investment Plan has been developed individual projects will be subject to the relevant approvals.

## 2 Review of what has been achieved in 2014/15

Increase the supply of new homes in the city

## Non HRA activity

- 26 properties completed at Park Hill by March 2015, a combination of 13 social rent, and 13 private rent
- Improvements at 4 district/local centres at Spital Hill, Darnall and Attercliffe and Manor Top.

At Spital Hill the works to the Ellesmere Green were completed and an opening event including a market was held to celebrate. The community are hoping to organise another market for December. Following the success of the shop front improvement scheme in Darnall, another scheme has been developed for Spital which includes 80 properties. Work started on site in November and aims to complete by May 2015.

In Darnall a pilot scheme was delivered for Shop front improvement which included 67 properties, and plans were scoped for some public realm improvements,

In Attercliffe, the Town Team which the Council helped set up, has gone from strength to strength and is starting to organise and deliver its own events including a Market as part of the Tour de France celebrations and a Christmas market.

Manor Top has not as yet had improvements as this District Centre will be subject to a far wider plan of which Centres work will be part. A programme mandate has been approved by Great Place to Live Programme Board to ensure a co-ordinated and joined up approach to deliver major transformation.

- Outline planning application approved for around 100 new homes at Abbeydale/Bannerdale site.
- Registered Providers delivered 550 new affordable homes in the city
- The Council has been named as the only authority in the region to have been awarded "Vanguard" status for the Right to Build pilot scheme .The Council
has identified 19 sites which are potentially suitable a number of sites that it will be marketing for custom build in early 2015.
- The Sheffield Housing Company passed the half way mark on the 305 homes to be built in Phase 1 with 155 completed by November 2014.
- The development at Norfolk Park will build 116 homes and the Parson Cross development 142 homes by 2016. Development of the third site, a series of infill plots in Shirecliffe, will see 47 homes built, which will be completed in 2015.
- The Sheffield Housing Company has designed a further 6 sites that constitute Phase 2 which will be submitted for planning approval early 2015. This work will result in a doubling of the development activity by 2015


## HRA activity

- A contractor will be appointed and planning permission gained for the first 51 new build council houses.
- 225 long term empties were brought back into use between October 2013 and October 2014.
- Contract signed for the sale of the former King Ecgbert site, for new housing


## HRA and Non HRA activity

- 8 households at Park Hill have been rehoused since January 2014.
- 150 residents have been rehoused from Arbourthorne Fields.
- 30 homes have been acquired as part of the Long Term Empty Purchase and Repair Scheme. 1 general acquisition has been completed and 24 viable acquisitions are being processed.


## Making the best use of the city's existing housing stock

## HRA Activity

- Over 2,300 council homes fitted with new efficient central heating systems. Procurement of 5 contracts to deliver the future heating programme.
- Carrying out essential Health \& Safety improvements such as lift maintenance, electrical upgrades and asbestos management.
- Continuation of the programme of fire safety improvements to low rise flats $\&$ maisonettes to 3,962 homes.
- Start the programme to install fire sprinkler systems to "Ranch" type properties.
- Continued on the programme to install individually metered communal heating systems to a further 1,600 homes.
- Installed adaptations to over 400 homes to support people to continue to live independently in their home. A new contract has also been procured for this work.
- Completion of the refurbishment of Balfour House sheltered scheme.
- Procurement of work contracts to deliver the roofing programme. Flat roofing began in October 2014 and Pitched roofing will start in the January 2015.
- Communal Area Investment consultation and approval of scope of works and contract procurement
- Garage audit and strategy produced to inform the future decisions and investment.
- Scoping of the future priorities \& programmes for kitchens, bathrooms, windows \& doors and a start on the contract procurement.
- Acquisition and refurbishment of 30 long term empty properties to be transformed into council properties


## Helping younger, older and vulnerable people live independently

## Non HRA Activity

- 43 low income home owners assisted to improve their homes


## HRA Activity

- Improved public access arrangements to meeting rooms to meet requirements under the Equalities Act 2010 ( previously referred to as DDA Act)


## HRA and Non HRA Activity

- 891 homes both the council and private sector received adaptations to enable people to remain in their homes, (388 Disabled Facility Grants and 503 Adaptations).


## 3 The key targets for 2015/16

Increase the supply of new homes in the city
£22.341m

## Non HRA Activity

- Complete Shop Front Improvement Scheme at Spital Hill
- Assist Registered Provider, (RP), partners to deliver 225 new homes
- Work with RP partners in the city to agree further bids to the AHP2 programme 2015/18.
- Continuation of the Sheffield Housing Company developments at Norfolk Park, Parson Cross and Shirecliffe.
- Continue site preparation work on seven Sheffield Housing Company sites across the city. This work will continue throughout 2014/15 which will result in a doubling of the development activity by 2015.


## HRA Activity

- Rehouse 50 residents at Arbourthorne Fields Redevelopment Scheme.
- Build 51 new council houses.
- Market the Manor 8 site.
- As the freeholder, work with developer to agree a new planning application at Fox Hill and acquire 23 new homes


## HRA \& Non HRA Activity

- Work is progressing on the development of the 10 year Housing Delivery Investment Plan
- Complete the rehousing of the remaining 6 residents at Park Hill


## HRA Activity

- Installation of over 3,100 new central heating systems in Council homes
- The delivery of over 8,000 new roofs.
- Continue the installation of new heat meters.
- Continue the programme of work to install fire safety improvements to low raise flats and maisonettes.
- Complete the final works included in the Environmental Programme including Door Entry work.
- Start the Low Rise Communal Area Programme.
- Start of the future kitchen, bathrooms, windows \& doors programme.
- Complete adaptations work at homes that are identified as requiring work.
- Refurbishment of community heating plant rooms and pipework.
- Continuation of the demolition of houses on Arbourthorne \& SWaN estates.
- Acquire 45 long term empty homes in the private sector over 3 years and bring them into use as council houses at an affordable rent


## Helping younger, older and vulnerable people live independently

$£ 4.490 \mathrm{~m}$

## Non HRA Activity

- Implement improvement identified through the Right to Control pilot for the Disabled Facilities Grants programme.
- 125 low income homes owners assisted to improve their homes.
- Engage 10 GP practises in the case finding and referral of tenants who are living in poor quality private rented homes that are impacting on their health.
- Reduce the exposure to hazards in the homes of 50 health vulnerable (people with long term health conditions) living in private rented homes.
- Make private sector homes safer by taking action including carrying out works in default to deal with category 1 hazards or conditions prejudicial to health in 450 homes.
- Reduce the impact on neighbourhoods of empty homes by carrying out enforcement works to repair or improving the appearance of 30 empty homes.
- Bring 8 long term empty homes back in to use by taking enforcement action or using the threat of enforcement action


## 4 The 2015/16 Housing Investment Programme

In total the council expects to invest $£ 91.165 \mathrm{~m}$, (including slippage), through this programme in 2015/16 as set out in Appendix 6b and 6c. The source of these funds is set out in Appendix 6a. This sum will increase as some projects will carry over both funds and work commitments from 2014/15 into 2015/16; the level of slippage is currently forecast to be in the region of $£ 4.843 \mathrm{~m}$

Investment has been prioritised in line with the three key objectives outlined below (Table 3):

Increase the supply of new homes in the city £22.341m

Making the best use of the city's existing housing stock £60.491m

Helping younger, older and vulnerable people live independently
£ 4.490 m

TOTAL
£87.322m
Table 3: Three Key Objectives


As set out in last year's Housing Investment Programme Cabinet
Report, there has been a significant reduction in the funding available for regeneration and private sector housing interventions.

This limits the scope of activities that the council can undertake and has required a change in the way the council operates, to see greater emphasis on working closely with our partners to influence their investment decisions and deliver change and investment. We are also utilising New Homes Bonus to deliver regeneration outcomes and to increase the delivery of new homes.

It is therefore still necessary to make difficult choices about which activities will continue to be funded with the reduced funds available, which activities will have to be scaled back, and which can no longer be afforded.

## 5 Increase the supply of new homes in the city $£ 22.234 m$

## Introduction setting out HDIP and provision of new Council Homes

## Housing regeneration and housing supply

The New Homes Bonus Scheme is now entering its fifth year, by the end of March 2015 the council will have received $£ 16.316 \mathrm{~m}$ of income of both capital and revenue in the first four years, (the revenue element of New Homes Bonus is subject to separate approval process). The scale of the income expected from this scheme can only be estimated, as it depends on the numbers of new homes built, the number of empty homes in the city and the number of properties demolished. The current estimate, which is being reviewed and updated regularly, is a total of $£ 33.335 \mathrm{~m}$ income over next five year period of the New Homes Bonus scheme.

The schemes which are funded / part funded from New Homes Bonus are spanning various services and directorates and cover the following activities:-

- Chaucer Public Realm
- Successful Centres Programme
- Darnall Shop Frontages
- Spital Hill Shop Fronts
- Grace Owen Nursery
- Spital Hill Regeneration (Public Realm)
- Spital Hill Regeneration (Public Art)
- Spital Hill Ellesmere Green
- Clay Wood Green Links
- Park Hill Green Links
- Green Spaces \& Links unapplied balance (Castle College)
- Castlegate SYPTE
- Norton Aerodrome Purchase
- Norfolk Park Land Acquisition
- Arbourthorne RAL's
- LTE Purchase and Repair

The council has approved the use of these resources for projects aimed at boosting housing and economic growth. A strategy with a schedule of projects aimed at delivering economic growth, bringing long-term vacant homes back into use, supporting wider regeneration to improve the quality of life for residents in our neighbourhoods and encourage private investment in building new homes is now in place. So far $£ 28.718 \mathrm{~m}$ has been identified to a range of projects.

It should be noted that this report only contains $£ 0.540 \mathrm{~m}$ of New Homes Bonus, as the remaining element is considered to be revenue and governed through a separate process, approved by Cabinet.

At some point in the future, funds set aside for the New Homes Bonus by the government will be fully committed. At this point the Government has said that it will finance future NHB payments by top slicing council's formula grant (General Fund). Close scrutiny will be maintained to establish when any impact might be felt and to prepare the council's response in terms of priorities for investment at that time.

Furthermore the New Homes Bonus income is not guaranteed long term, and it could be reviewed if there was to be a change of government in the next elections.

## The Sheffield Housing Company

The Sheffield Housing Company's Phase 1 development which comprises 305 new homes spread across three neighbourhoods is over $50 \%$ complete. The new homes in Parson Cross, Shirecliffe and Norfolk Park are all selling well and the company has supported 22 apprentices to date in addition to working with many local businesses as part of their supply chain. Phase 1 is planned to be completed in 2016. By the end of 2014/15 the company will have submitted a further 5 planning applications for approximately 550 new homes on 5 more sites across the city. This will be Phase 2 and will see the company start to develop housing in Manor and Fir Vale during the year.

In 2015/16 the council will continue to support the Sheffield Housing Company to deliver homes and maximise its impact on the regeneration and economic growth of the areas of the city in which it operates.

## Investment in new affordable homes

The Homes and Communities Agency (HCA) provides funding for new affordable housing through the Affordable Homes Programme (AHP) and the Affordable Homes Guarantees Programme (AHGP).

Following the completion of the 2011/15 AHP, which delivered 640 new affordable homes in the city, local Registered Providers (RPs) have secured approximately $£ 5.5 \mathrm{~m}$ HCA grant funding from the first tranche of the 2015/18 Programme. This should deliver 305 new homes and, together with RPs' private funding, represents approximately $£ 37 \mathrm{~m}$ of investment. Most of these schemes are expected to start on site in 2015/16 and include:

- Regeneration Schemes in Arbourthorne, Darnall, Manor and Manor Park
- Sheffield Housing Company sites
- Older persons' housing at Shiregreen
- Affordable housing in Beighton

The City Council has secured $£ 0.9 \mathrm{~m}$ from the $2015 / 18$ AHP to continue the existing programme of purchase and repair of Long Term Empty Properties. The funding is for 45 acquisitions, with 15 expected in 2015/16.

Local RPs also secured $£ 7 \mathrm{~m}$ funding from the AHGP 2014/17, which together with RPs' private funding represents approximately $£ 27 \mathrm{~m}$ of investment. This should see 223 new affordable homes completed in 2015/16. The schemes include:

- Regeneration schemes at Burngreave, Darnall and Wybourn
- Housing for older people at Jordanthorpe and Wisewood

The remaining funding from the 2015/18 AHP (approximately $50 \%$ of the total) is now available to bid for through the HCA's Continuous Market Engagement process. Local RPs are formulating bids to take advantage of this funding including two for Extra Care schemes - at Manor and Parson Cross.

## Capital for Housing Improvement and Regeneration

The projects below are in the approved capital investment programme:

HRA Regeneration
£1.257m

## Park Hill

This enabled phase five, the final phase within Park Hill, to be declared. The remaining tenants will be re-housed and the phase will be made secure. Phase's two to four will also continue to be made secure until the units are redeveloped.

## Sweeny House

The Sweeney House Sheltered scheme is also programmed for demolition during 2015/16

## Arbourthorne Fields

The Arbourthorne Fields Project comprises a number of elements which include:

- The phased demolition of 246 non-traditional ("5M" type) properties
- The delivery of a cleared site to facilitate a more diverse housing tenure
- New build homes for affordable sale and rent through Sanctuary Housing Association.

Tenants affected by demolition proposals did have first access to the new build bungalow and flats and will have priority for the family homes, and all council and housing association properties within Norfolk Park and Arbourthorne.

## Programme Management

£0.498m

The staffing and professional support services costs incurred in the planning, management and delivery of the programme and fees payable to KAPs.

## Essential Health and Safety

£0.046m

This includes a budget for emergency demolition of houses and garages

## Regeneration

£20.540m
Council Housing New Build
The council has set out its ambitions to deliver 1,000 new council houses over the next 6 years. There will be a mix of acquisitions and new build funded by $30 \%$ RTB 1 for 1 receipts and 70\% match funding, (predominantly HRA resources). Initially this
will see the number of new build council homes rise from 90 to 120, but with the intention of adding to this as more sites are identified.

Of the 120, 30 new Council Houses have been secured through the Sheffield Housing Company with the remainder expected to be delivered in 2014 - 16. The programme will allow the council to retain any additional receipts generated as a result of the government's 'reinvigoration' of the Right to Buy policy to increase the stock in the city.

## 6 Making the best use of the city's <br> existing housing stock <br> £60.491m

## The review of the Housing Revenue Account (HRA) Business Plan

The Housing Investment Programme contained within this report sets-out the investment in council homes over the coming year, as part of the 30 year selffinancing business plan. A separate report updating the HRA Business Plan for 2015/16 was agreed by Cabinet on $14^{\text {th }}$ January 2015. The plan incorporates anticipated income and projected expenditure for 30 years and sets the long term direction for council housing investment and services in Sheffield.

It is anticipated that by this date $93 \%$ of the council housing stock will continue to meet the government decent homes standard. The future investment in the housing stock will be undertaken on an elemental basis.

Area Investment Environmentals Programme
£1.595m

This programme in 2015 /2016 will complete the environmental work agreed with local communities that started as part of the Decent Homes programme in 2007/08. The final work comprises the provision of door security systems to increase security on estates and also the provision of 2 parking schemes.

There are around 4,000 boilers remaining across the city that are classified as obsolete and need replacing. The backlog of obsolete heating has been tackled systematically since 2009 and 2015/16 should see the completion of the original Obsolete Heating Programme. In 2015/16 £7.6m will be invested in renewing Obsolete Heating systems. This will reduce the cost of responsive repair breakdowns and benefit tenants by providing affordable warmth and tackling fuel poverty. During 15/16 2,300 homes will benefit from the planned boiler replacement. Following the completion of the Obsolete Programme the priority will be to ensure that all heating systems that are older than 15 years are renewed and that this cycle of replacement is maintained.

The breakdown element of the project includes renewal work to the social housing stock for which the landlord has an obligation. The project will provide a responsive service to customers who experience a boiler breakdown. This is more likely to be on boilers that are old and obsolete but as this is on a responsive basis address lists cannot be determined. The number of boiler breakdowns has reduced over the previous year as a result of the planned Obsolete Programme therefore the budget for $2015 / 16$ has been reduced to $£ 0.455 \mathrm{~m}$.

The metering element of this programme will provide approximately 6,000 homes in the city who receive their heating through either the Veolia District Heating network or through grouped heating / estate boiler plants with heat metering equipment. This will allow tenants, leaseholders and freeholders with the opportunity to only pay for the heat they use. This will be a big change for many households and a linked programme of support and advice is being planned.

This programme follows major investments in the efficiency of the boiler plant rooms and internal heating controls. As part of the future Green Deal/ ECO obligation there may be an opportunity to lever in additional funding that could reduce the cost of the meters to the Housing Investment programme.

A review of the underground District Heating and Community Heating distribution system has taken place to assess its condition. This budget will be used to replace underground distribution pipe-work that has reached the end of its useful life and should avoid repeat breakdowns and revenue repairs costs whilst addressing inefficient plant in boiler rooms. This budget will complement the heat metering improvements mentioned above.

Essential Investment Work (Health \& Safety) £3.528m

Minimising fire risk in blocks of flats, this has become a regular item of expenditure following the fire at Lakanal House, Camberwell in London in July 2009. Risk assessments for all archetypes in the city were carried out and a programme has been underway for a number of years on low rise flats to deal with all identified risks as part of an agreed plan with the South Yorkshire Fire and Rescue Service. All future improvements will be tackled based on level of risk. Other Health and Safety work includes lift maintenance and replacement, electrical rewires, asbestos management, and fire sprinkler systems, in a 5 year programme.

The following activity is included within the Elemental Programme:-

## Kitchens, Bathrooms, Windows \& Doors

This programme of work will start to address the backlog of homes that did not have all elements of decent homes works or only had partial works completed. These elemental programmes will be delivered separately and will be delivered in two stages. The first stage will complete work to approximately 1,600 homes that had no work carried out during the Decent Homes Programme. Stage 2 will complete elemental work those homes that only had partial work completed during the Decent Homes programme.

## Communal Areas Investment

A programme of communal area refurbishment for low rise flats will commence on site in 2015/16. This work is intended to complement the decent homes work in the city and help improve the sustainability of blocks. We will do this by refurbishing all blocks in the city to a consistent standard. Each block will where practicable have a secure communal door or door entry system, double glazed windows in the communal area, provide a well-lit communal area and floor finishes that are safe and can be easily cleaned. The extent of work in each block will be determined through site surveys in conjunction with local priorities. The project will make a start in 2014/15 but take a number of years to complete.

## Electrics

Work is underway to develop the future strategy and approach for electrical installations in the Council Housing stock. Many upgrades of systems were carried out as part of the Decent Homes programme particularly around the kitchen/bathrooms work however electrical installations to blocks and remaining parts of properties have not been invested in. A programme needs to be brought forward to deal with this backlog of work.

## Roofs and Externals

This work includes replacement of flat and pitched roofs, rainwater goods and external fascia's/soffits in order to protect the substantial investment in the internal
fabric that the Council has made in the stock since 2004/2005; it will also enhance the appearance of neighbourhoods. Investment in the external fabric also provides an opportunity to generate savings to the revenue repairs budget by a planned programme of replacement rather than carrying out expensive individual responsive repairs and external painting which involves the use of scaffolding equipment and working at height. Work will begin in 2014/15 but the programme will be delivered over 5 years.

## Waste/Waste Management Improvements

 $£ 1.023 \mathrm{~m}$This project will include completing recycling facilities provision to blocks of flats in the city which require specific facilities. It is also anticipated that some bin chute closure work will be undertaken alongside this on some maisonette blocks and will provide a complete waste disposal solution.

## Photovoltaics <br> £3.684m

Work will begin to install photovoltaic (PV) panels on around 4,000 council dwellings as part of the roofing contract from 2015/16. This will reduce energy bills for these homes by around £200 / year.

## Garages

£1.144m
Investment work will begin on garages and garage sites from 2015/16. Investment of almost $£ 4 \mathrm{~m}$ is proposed over a 4 year period in 3402 garages. 1291 garages and garages sites are not sustainable and it is proposed that these garages are demolished. This will secure the viability of garages for the long term and may offer sites for new council house development.

## Programme Management\& Capital Management Fee

 £3.373mThe staffing and professional support services costs incurred in the planning, management and delivery of the programme.

## Empty Properties

£0.120m
This project aims to get owners to bring their privately owned empty properties back into use. This work is separate from but will complement the works carried out under the New Homes Bonus outlined in section 6. The project aims to utilise all enforcement tools available in order to deal with the negative aspects of empty properties.

## 7 Helping younger, older and vulnerable people live independently.

The projects below are in the approved capital investment programme

## Disabled Facilities Grants for Owner Occupiers

£2.000m
This will be funded by $£ 1.950 \mathrm{~m}$ capital grant from Government through the Better Care Fund. In previous years the council has contributed $£ 0.500 \mathrm{~m}$ of its own resources. Due to the low level of capital receipts and other calls on this resource the match funding the council has previously provided is no longer available at this level but $£ 0.050 \mathrm{~m}$ has been identified as match funding. However this lower level of match funding may result in households waiting longer for adaptations in their homes and a waiting list may develop towards the latter part of the year. It could also have knock on effect on increasing the financial pressure on local health services and adult social care budgets - it is predicted that 370 disabled facility grants will be approved in the $2014 / 15$ period and that $60 \%(220)$ of these will be prioritised as urgent. Cases are deemed urgent to avoid hospital admission. A small proportion of the total will be approvals issued for people awaiting discharge from hospital. Failure to find additional funding may see increased pressure on hospital and care services, therefore the capital receipt position will be reviewed regularly to see if it becomes possible to increase this budget during 2015/16.

## Minor Works Grants

£0.250m
This project helps the vulnerable elderly owner occupiers to remain safe, secure and healthy in their homes by funding up to £2K of minor repairs per grant.
Approximately 125 homes will benefit for each year of $£ 0.250$ m investment, relieving pressure on home care services, hospitals and care homes

## Category 1 Hazards

£0.050m
Work has commenced to integrate private rented standards into the referral pathways of health and social care partners with the primary focus to address Category 1 and 2 hazards in privately rented housing which is having a negative impact on health. We are continuing to introduce a new level of risk stratification linked to occupiers/tenants health in determining level of intervention and will target action to address hazards impacting on health need and dependencies. Options for direct referrals from GP practices are being explored to improve early intervention from PHS where a patients' health condition can be attributable to poor house condition. This is an improved way of working and as such will not require a capital budget to support its initiation. However, enhanced level of case referrals together with statutory requirements for landlords to address Cat 1 and Cat 2 hazards may lead to increased enforcement activity. Budget will need to be allocated to support any default action required to address non-compliance. This budget is $£ 0.050 \mathrm{~m}$.

## Works In Default

$£ 0.080 \mathrm{~m}$
The Council is under a statutory duty to take action to deal with private rented properties where there is a Cat 1 hazard or a statuary nuisance. We work with landlords to seek compliance thorough cooperation however where necessary we do have to resort to the service of enforcement notice. Where such notices have not been complied with the Council needs to be in a position to enforce the terms of the notice to protect the health and welfare of the tenants. The powers available to the Council include the ability to carry out work in default or prosecute landlords or do both. A capital budget is required in order to enable the carrying out of work in default. The legislation provides for the cost to be recoverable from landlords and the debt is registered as a local land charge until recovered.

## Homes and Loans

$£ 0.247 \mathrm{~m}$
This service was set up by Sheffield during 2004 to offer affordable loans instead of grants to financially vulnerable home owners living in non-decent accommodation. It continues to provide this service to all local authorities in Yorkshire and the Humber as well as Sheffield. Such loans require no monthly repayments and only become due when the property changes hands. In addition, the service administers Relocation and Empty Property loans using various funding sources, and also provides Foster Care loans (conditionally non repayable) specifically for Sheffield. The service continues to be funded entirely from non-council resources.

## Adaptations

£1.863m
Since the start of the Decent Homes programme significant investment in Council housing has taken place to address any household who are in need of adaptations to allow independent living. The demand for adaptations is expected to increase given the age profile of council tenancies across the city. The Decent Homes investment does mean that many of the new bathrooms and adaptations will be able to help supress costs and a number of initiatives to recycle stair lifts and ramps have been implemented to reduce costs. The budget will meet the demand of new requests and also refurbishment of older adaptions in 2015/16.

## Appendix 6A

## Neighbourhoods Investment Programme 2015/16 to 2019/20

| Resources for Investment in Council Housing | $\begin{gathered} \text { £000's } \\ \text { 2015/16 } \end{gathered}$ | $\begin{aligned} & \text { £000's } \\ & \text { 2016/17 } \end{aligned}$ | $\begin{gathered} £ 000 \text { 's } \\ \text { 2017/18 } \end{gathered}$ | $\begin{gathered} £ 000 \text { 's } \\ \text { 2018/19 } \end{gathered}$ | $\begin{gathered} £ 000 \text { 's } \\ \text { 2019/20 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Major Repairs Reserve/Capital | 70,159 | 87,393 | 68,207 | 58,800 | 63,810 |
| Additional Borrowing | 0 | 0 | 11,700 | 15,600 | 13,200 |
| Other Capital Contribution | 2,300 | 1,500 | 1,000 | 200 | 400 |
| HRA RTB Receipts (LA Share) | 9,700 | 9,700 | 5,300 | 3,300 | 2,100 |
| Sub Total HRA | 82,159 | 98,593 | 86,207 | 77,900 | 79,510 |
| HRA Slippage | 3,969 | 0 | 0 | 0 | 0 |
| Total HRA Resources | 86,128 | 98,593 | 86,207 | 77,900 | 79,510 |

Resources for Other Investment

| Sub-regional Loan Contributions | 247 | 434 | 100 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| New Homes Bonus | 540 | 499 | 0 | 0 | 0 |
| Disabled Facilities Grants (Better Care Fund) | 1,950 | 1,950 | 1,950 | 1,950 | 1,950 |
| Capital Receipts | 1,633 | 1,232 | 0 | 0 | 0 |
| Capital Receipts - RTB Preserved | 476 | 350 | 350 | 350 | 300 |
| Capital Receipts - Land | 118 | 214 | 214 | 200 | 396 |
| Capital Receipts - RTB Preserved | 200 | 200 | 200 | 126 | 295 |
| Corporate Resource Pool | 0 | 20 | 20 | 20 | 0 |
| Sub Total General Resources | 5,164 | 4,899 | 2,834 | 2,646 | 2,941 |
| Non HRA Slippage | 873 | 75 | 0 | 0 | 0 |
| Total General Resources | 6,037 | 4,974 | 2,834 | 2,646 | 2,941 |


| Grand Total Resources | $\mathbf{9 2 , 1 6 5}$ | $\mathbf{1 0 3 , 5 6 7}$ | $\mathbf{8 9 , 0 4 1}$ | $\mathbf{8 0 , 5 4 6}$ | $\mathbf{8 2 , 4 5 1}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Programme Total | 92,165 | 103,567 | 89,041 | 80,546 | 82,451 |
| Check Total | 0 | 0 | 0 | 0 | 0 |

NB The Capital funding figures, including borrowing, are indicative at this stage. During 2015/16 the debt management strategy will seek to maximise savings on interest rates which will be used to benefit the HRA funding and borrowing positions.

Appendix 6B

Appendix 6C

|  | Spending | $\begin{aligned} & \text { £000's } \\ & \text { 2015/16 } \end{aligned}$ | $\begin{aligned} & \text { £000's } \\ & \text { 2016/17 } \end{aligned}$ | $\begin{aligned} & \text { £000's } \\ & \text { 2017/18 } \end{aligned}$ | $\begin{aligned} & \text { £000's } \\ & \text { 2018/19 } \end{aligned}$ | $\begin{aligned} & \text { £000's } \\ & \text { 2019/20 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Adaptations and Access | 1,863 | 2,047 | 2,116 | 2,235 | 2,200 |
|  | Area Investment Environmentals | 1,595 | 0 | 0 | 0 | 0 |
|  | Community Heating | 1,451 | 920 | 1,042 | 0 | 1,200 |
|  | Elementals | 35,296 | 49,379 | 47,988 | 43,867 | 43,210 |
|  | Essential Health \& Safety | 3,574 | 2,476 | 1,530 | 736 | 637 |
| (1) | Garages | 1,144 | 1,172 | 1,202 | 0 | 0 |
| (D) | Heating | 9,276 | 11,027 | 6,086 | 6,255 | 8,000 |
|  | HRA Regeneration | 1,257 | 952 | 0 | 0 | 0 |
| - | Photovoltaics | 3,684 | 4,218 | 3,870 | 4,432 | 4,066 |
|  | Private Sector | 2,747 | 2,934 | 2,600 | 2,500 | 2,500 |
|  | Regeneration | 20,540 | 23,730 | 17,956 | 16,952 | 17,648 |
|  | Waste Disposal | 1,024 | 1,068 | 1,082 | 0 | 0 |
|  | Others inc Programme Management | 3,871 | 3,569 | 3,569 | 3,569 | 2,990 |
|  | Sub Total | 87,322 | 103,492 | 89,041 | 80,546 | 82,451 |
|  | Slippage | 4,843 | 75 | 0 | 0 | 0 |
|  | Grand Total | 92,165 | 103,567 | 89,041 | 80,546 | 82,451 |
|  | Funds | 92,165 | 103,567 | 89,041 | 80,546 | 82,451 |
|  | Variance | 0 | 0 | 0 | 0 | 0 |

## Transport Capital Programme 2015/16

The National Context

1. The LTP is a statutory document that sets out how transport will help support the development of the Sheffield City Region (SCR) over the next 15 years. It comprises a 15 year strategy document covering the Sheffield City Region (2011-2026), together with a series of annual capital programmes for South Yorkshire.
2. The LSTF programme will complete on $31^{\text {st }}$ March 2015 and has assisted economic growth by identifying the places where transport issues are causing concerns; to facilitate travel to work in these places, where currently connectivity is poor; and to increase the attractiveness and awareness of more sustainable modes. It has targeted people as they make key life choices (for example moving house, changing job, obtaining employment or training). Guidance required the bid to be developed in partnership in order to have a sustainable impact and to have partners from the public, private and voluntary sectors.
3. The Better Buses Area Fund (BBAF) programme sets out specifically how public transport will help support the economic development of South Yorkshire over the next two years. The programme has three core elements Smart Ticketing; Smart Infrastructure; and Smart Management.
4. The BB2 capital programme is a five year national pilot initiative, and is at various stages of development and delivery. The core elements are similar to other LTP, LSTF and BBAF funded work, investing in improved infrastructure to increase efficiency and reduce the cost of bus operations on a number of key corridors (thereby reducing the need for Government direct grant assistance to operators).

## The Local Agenda

5. The funding streams combine to form the Council's overall transport programme. This programme will help deliver our "Vision for Excellent Transport in Sheffield", enabling people to make informed choices about the
way they travel and helping transport contribute to the social, economic and environmental improvements we want to happen in the city.
6. The transport programme will reinforce the "Excellent Transport" vision by ensuring that transport contributes to achieving many of the outcomes in the Council's Corporate Plan, and will help deliver the specific transport objectives in the Corporate Plan, namely:

- Thriving neighbourhoods
- Sustainable and Safe transport
- Reducing carbon emissions

7. The transport programme also makes a significant contribution to the Council's new Public Health role, and links to ongoing "Olympic Legacy" work via Sheffield's National Centre for Sport and Exercise Medicine, by promoting "Active Travel" (walking and cycling). During 2014, this element was boosted by the successful staging of one of the stages of the Tour de France in Sheffield.

## Overview of the Programme

8. Each year, the Council delivers a programme of transport projects, funded by external funds made available nationally. The Local Transport Plan (LTP) is the main process used historically by Government and the Department for Transport (DfT) for local authorities to set out their transport strategy and for the nationwide allocation of funds for projects. Sheffield is part of the South Yorkshire Local Transport Partnership, led by the South Yorkshire Integrated Transport Authority (SYITA). Sheffield's share of the LTP in 2015/16 is expected to be around $£ 2.6 \mathrm{~m}$
9. In recent years the Government has also provided other dedicated funding streams for transport initiatives for authorities to bid for according to specific guidelines. Local Sustainable Transport Fund (LSTF), Better Buses Area Fund (BBAF) and Better Bus Area (BB2) resources are now both available to the South Yorkshire Partnership following successful bids. "Pinch Point" funding has been awarded to Sheffield City Council for improvements to Penistone Road. Additional future funding opportunities include an extension to LSTF, "Green / Cleaner" Buses and Cycling initiatives.10.

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10. The "Better Buses Area Fund" completed in March 2014. A second "Better Bus Area" fund (BB2) was awarded to the Sheffield Bus

Partnership in February 2013 in recognition of the ground-breaking Voluntary Agreement between the principal bus operators, SYPTE and the City Council that was launched in October 2012. This programme totals $£ 18.3 \mathrm{~m}$ spanning a five year period $-£ 6.7 \mathrm{~m}$ revenue activities (coordinated by SYPTE) and $£ 11.6 \mathrm{~m}$ capital investment. The Council is again responsible for leading on the delivery of these capital projects on behalf of the Sheffield Bus Partnership.
11. "Pinch Point" funds are another government initiative aimed at tackling congestion nationally. Sheffield submitted a bid for Pinch Point funding for improvements to Penistone Road, based on previous work aimed at improving access to employment sites along the Upper Don Valley. In May 2013, DfT awarded $£ 3.013 \mathrm{~m}$ for this scheme, to be used by $31^{\text {st }}$ March 2015.
12. The Council's formal Capital Approval process requires full Cabinet signoff for each funding stream programme as outlined above, and each scheme within these. The lower flexibility of some of these funding streams, and their mixed capital/revenue nature has created further complexity for delivery. This paper therefore sets out current priorities for funding allocations prior to the Council's overall budgets being agreed early in the New Year. Once developed the full programme will be taken through the Strategic Outcome Board for approval to ensure that the proposed work delivers benefits which are consistent with the Council's Corporate Plan.
13. As described above, the funding streams have different timescales of availability. This means there is a need to ensure complete spend of BBAF resources, followed by the great majority of LSTF funds, with the LTP programme forming a "balance" for other funding (because we have more local flexibility with this). The Pinch Point funds similarly must be expended by the end of March 2015, requiring good progress on design this year. Several schemes such as the Upper Don Valley cycle route involve a combination of (for example) LSTF and LTP funds, and in these cases it is important to fully use the LSTF funds first. The "use it or lose it" nature of other funds inevitably raises the risk of LTP underspend whilst prioritising other funds. This is currently the case with the 14/15 LTP programme.
14. The Council will work with the South Yorkshire Integrated Transport Authority to make best use of the available funds.
15. Another very significant influence on timing is the Streets Ahead programme. The Council's contractor Amey is progressing an initial fiveyear "core investment period" and most roads and footways in the city will be improved during this time, the works being spread across 108 "zones" to facilitate this. Maximising opportunities to dovetail funding (and therefore value for money) whilst minimising disruption is therefore now central to the priorities for the Council's overall transport capital
programme over the next five years.

## Sheffield City region Investment Fund Programme (SCRIF)

16. The Council has agreed a deal with Central Government to devolve up to $£ 500 \mathrm{~m}$ of investment funds previously controlled by central government. Some of this will be available for transport schemes and can be used by the city region to create significant infrastructure projects to improve connectivity across South Yorkshire, North Derbyshire and North Nottinghamshire. The bidding process for these funds is via the City Region.

## The "Better Bus Area" (BB2) Programme

17. This is a similar programme to BBAF, except that it is specific to the Sheffield District as "reward" for the launch of the ground-breaking Sheffield Bus Partnership. It comprises a new five year capital and revenue programme, the capital element of which increases year-on-year with revenue decreasing. The capital programme will be to focus on further infrastructure projects that improve the reliability, punctuality and cost-effectiveness of bus services, hence contributing to passenger growth. The programme is coordinated by the PTE but delivery of most of the infrastructure projects rests with SCC
18. The current proposals for next year would see $£ 2.9 \mathrm{~m}$ invested and indicative allocations are given below:
19. Infrastructure investment again needs to tie into the Streets Ahead programme to minimise disruption and maximise value-for money. Further refinement of the programme will need to be agreed through the Bus Agreement Partners initially and will then be reported to the Cabinet Member and to SYITA as appropriate.

## Penistone Road Pinch Point project

20. This is a specific project designed to tackle congestion problems at four key junctions along Penistone Road, thereby improving access to key employment and regeneration sites along the Upper Don Valley. In response to the Council’s bid for funds, the DfT awarded $£ 3.013 \mathrm{~m}$ to be spent by March 2015. The project significantly overlaps the "BB2" Penistone Road proposals and both are being designed to closely align with Streets Ahead core maintenance work planned for 2015/16.

## Proposed 2015/16 Local Transport Plan Programme

21. In the coming year, there will be a number of commitments for continuing existing initiatives. These include:

- Accident reduction schemes - additional funding for more schemes to improve road safety, from existing lists of known problem sites.
- 20mph speed limits outside schools and in residential areas implementing an agreed programme of 20 mph areas where needed across the city, plus associated parking restrictions such as zig-zags outside school gates. The key priority remains on reducing child casualties.
- The citywide programme of projects under the banner of "Enhancements to the Streets Ahead Programme", including pedestrian crossings, refuge islands, school entrance schemes - focussed on the twenty zones where Amey are programmed to be working next year;
- Another city-wide programme, again linked to Streets Ahead, of smaller scale opportunities such as provision of dropped crossings, guard rails, removal of old street clutter etc. - identified jointly with Amey for each zone and with input from ward Councillors;
- Another city-wide programme, again linked to Streets Ahead, of small scale cycling opportunities;
- Cycle Routes - continued progress on a programme of on-street facilities and off-road "Green Routes", encouraging more people to try different ways of travelling to work and adopt healthier lifestyles whilst avoiding congestion. The LTP investment also enables development work for future bids for DfT funding such as "Cycle Ambition Grant"; "Cycling Cities" etc.
- Sheffield Bus Agreement Work -the Council's contribution to the Bus Partnership focuses on dealing with bus hotspots and developing Key Bus Routes to help prevent buses getting stuck in congestion and hence improve reliability and increase patronage.
- Traffic Management schemes - including small scale traffic signal enhancements and camera enforcement schemes
- Public Rights of Way improvements - a rolling annual programme to maintain local footpaths

Details of these schemes can be found in Appendices 9 and 10.
22. Arising from the above and recognising the overall imperative to align the Capital Programme as much possible with Amey's "core" programme, the following Programme Blocks are proposed:

| Draft 2015/16 LTP Programme by Block Allocation | $£$ million |
| :--- | :---: |
| Road Safety schemes | 0.790 |
| Action linked to "Streets Ahead" Programme | 0.800 |
| Action for Cyclists | 0.450 |
| Traffic management schemes | 0.100 |
| Public Transport measures | 0.350 |
| Public Rights of Way | 0.120 |
| Total (£2.6m provisionally available) | 2.610 |

Detail project proposals will be brought forward for member approval via the Programme Boards as part of the Council's capital approval process.

## Regeneration Programme

## The National Context

1. Over the last five years, central government policy on capital funding for economic stimulation projects has changed. There has been a move towards investments in projects which repay the original capital either through a direct repayment of the loan or grant from the profits of the project, or higher business rates for local authorities like the TIF schemes (see paragraph 89).
2. The government has sought to create regional funds (like the Local Growth Fund) where cash allocations are made through the Local Enterprise Partnerships (LEPs). The BRT North project has obtained a £2.3m loan to cash flow the project until local building developments generate CIL earnings to repay the loan.
3. In the future, government policy may further devolve funding for skills, transport and regeneration projects to the local level.

## The Local Agenda

4. In practice this means that there is a substantial fund known as the Sheffield City Region Investment Fund (SCRIF) which is available to the leaders of the Sheffield City Region (SCR) to allocate and transform the infrastructure and economy of the SCR.
5. The Council has succeeded in securing [£2.3m] from SCRIF for the Grey-toGreen project to improve the public realm in the West Bar area. Further bids will be made for projects to develop a high quality campus around the University of Sheffield, Fitzallan Square, Moorfoot and Castlegate.
6. The biggest scheme under the development is the New Retail Quarter (also known as the new Development District). For the moment this is being wholly funded by the Council as it acquires the necessary parcels of land and develops the blue print for the scheme. This work will be completed to enable the process for selecting the development partner of land. The options for structuring the property deal are being finalised and will be presented to Cabinet. The potential for the Council to work up the project to create an investment grade opportunity and either seek a forward sale with interim funding or fund the scheme directly are also being considered.
7. These schemes support the Council's strategy to create a revitalised city centre which will drive footfall and business creating jobs and grow the economy of the city.
8. The regeneration of the city extends beyond the city centre. In the Lower Don Valley the Council has a number of initiatives aimed at regenerating the area. This strategy is based upon securing the future of the established businesses through better flood defences, creating new businesses by remediating the site of the former Don Valley Stadium for use as an Advanced Well-being and Research centre, and creating new homes and schools in the area to support the growth of the community.
9. Other joint initiatives with Rotherham Metropolitan Borough Council over Sheffield - Rotherham Economic Corridor and national investment like the TramTrain project should further strengthen the development of the area.
10. Plans are also being drawn up to regenerate the Upper Don Valley and these will be brought forward in due course.

## The Capital Programme 2015-16

11. The key components of the 2015/16 Capital Programme include NRQ ( $£ 66 \mathrm{~m}$ ), Grey to Green, demolition of Castle Market (£4m), DVS Remediation (£6.6m) and $£ 18 \mathrm{~m}$ for the construction of the Lower Don Valley Flood defences.
12. These schemes have a relatively long time frame for delivery. Some benefits will be seen immediately in 2015/16 but other schemes will continue to the end of the decade.

## The Expected Benefits

13. Through these works the Council aims to promote more economic activity, create a better public realm and the lift overall national standing of the city.
Summary of 2015/16 Capital Projects by Portfolio
Appendix 9

| Expenditure |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Current <br> Year <br> Outturn | $2015-2016$ | $2016-2017$ | $2017-2018$ | $2018-$ | Total |

2015-16 Approved Capital Programme

| $\begin{aligned} & \text { O్ } \\ & 0 \\ & \end{aligned}$ | $\begin{aligned} & \stackrel{\circ}{\infty} \\ & \infty \\ & \infty \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{\infty} \\ & \hline \end{aligned}$ | $\begin{aligned} & \stackrel{\sim}{N} \\ & \stackrel{\sim}{\sim} \\ & \underset{\sim}{\circ} \end{aligned}$ | $\begin{aligned} & \stackrel{\rightharpoonup}{i} \\ & \infty \\ & \infty \\ & \underset{\sim}{\circ} \end{aligned}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{\gtrless} \\ & \underset{\sim}{\prime} \end{aligned}$ | $\begin{aligned} & \text { N } \\ & \underset{\sim}{\circ} \\ & \stackrel{\sim}{\sim} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| , | ' | ' | ' | $\begin{aligned} & \infty \\ & \text { 毋 } \\ & \text { © } \\ & \text { © } \end{aligned}$ | ' | ' |
| ' | $\stackrel{\infty}{\bullet}$ |  | ¢ | $\underset{\mathbb{O}}{\underset{\sim}{\mathbf{O}}}$ | ®- | $\begin{aligned} & \text { ద్ల } \\ & \text { m } \end{aligned}$ |
| ' | $\begin{aligned} & \infty \\ & \infty \\ & \infty \\ & \underset{\sim}{\infty} \end{aligned}$ | ' | $\begin{aligned} & \overline{0} \\ & 0 \end{aligned}$ | $\begin{aligned} & \hat{0} \\ & \stackrel{0}{0} \\ & \stackrel{0}{2} \end{aligned}$ | ¢ | $\begin{aligned} & \text { ö } \\ & \infty \\ & \stackrel{0}{\circ} \end{aligned}$ |
| $\begin{aligned} & \stackrel{\circ}{\circ} \\ & \stackrel{\circ}{寸} \end{aligned}$ |  | ' | $\stackrel{\underset{\sim}{N}}{\underset{N}{N}}$ | $\frac{\curvearrowleft 8}{\underset{\sim}{j}}$ | $\begin{aligned} & \stackrel{\circ}{\circ} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{aligned} & \dot{\circ} \\ & \stackrel{N}{N} \end{aligned}$ |
| $\begin{aligned} & \stackrel{8}{8} \\ & \stackrel{8}{\circ} \\ & \hline \end{aligned}$ | $\frac{\text { g }}{\stackrel{5}{4}}$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{\infty} \\ & \hline \end{aligned}$ | $\begin{aligned} & \overline{\underset{N}{0}} \\ & \stackrel{\rightharpoonup}{\sigma} \end{aligned}$ | $\frac{\text { og }}{\substack{\text { g }}}$ | $\begin{aligned} & \infty \\ & \underset{\sim}{m} \\ & \underset{\sim}{2} \end{aligned}$ | $\begin{aligned} & \infty \\ & \infty \\ & \infty \\ & \end{aligned}$ |

Values in
Resources
CYPF
Communities
(1) Place
D Place: Housing Programme
© Place: Highways




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Page 472
Page 473
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Summary Report / Annual Cabinet 1
Cycle: 140 - Budget Cycle NOV 14 Month End, Status: Closed, $\quad$ Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL Programme: ${ }^{* A I I}$
Directorate:
COMMUNITIES
Service: *All , 1. *All
Division of Service 1:
Division of Service 3: "All
Manager: *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal

Place Capital Programme 2015-2019
Summary Report / Annual Cabinet 1
Cycle: 140 - Budget Cycle NOV 14 Montht End, Status: Closed, Type: Budget Company:
Service: *All
Sivision. of Service 1: *All

Manager: *All
Businss Unit/ Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning -90 Disposal


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Summary Report / Annual Cabinet 1
Cycle: 140 - Budget Cycle NOV 14 Month End, $\quad$ Status: Closed, $\quad$ Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: *All
Directorate: PLACE
Service: ^HOUSING CAPITAL PROGRAMME
Division of Service 1: *AIl
Division of Service 2: *All
Division of Service 3: *All
Division of Service 4: *All
Manager: *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning -90 Disposal

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|  |  |  |  | Expenditure |  |  |  |  |  | Expenditure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in £'000s | Project Start | Project End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
| 94011 - DARNALL CENTRE PRI | JAN 2015 | MAR 2015 | Approval Requested |  | 25 |  |  |  |  | 25 |
| 97340 - SWAN | JAN 2008 | JUN 2015 | Approval Requested | 8,172 | 367 | 37 |  |  |  | 8,576 |
| 97365 - NORFOLK PARK COMMUNITIES INITI ^SUSTAINABLE ENERGY | APR 2010 | MAR 2015 | Approved - Active |  | 29 |  |  |  |  | 34 |
| ${ }^{\wedge} E N E R G Y$ \& ENVIRNOMENTAL INITIA 93022 - PLUGGED IN (SOUTH) YORKSHIRE | MAY 2012 | MAR 2015 | Approved - Active | 83 | 227 |  |  |  |  | 310 |
| ${ }^{\wedge}$ AFFORDABLE WARMTH |  |  |  |  |  |  |  |  |  |  |
| 97432 - ENERGY PROGRAMME - GREEN DEAL HOMES \& LOANS | JAN 2008 | MAR 2015 | Approved - Active | 263 | 355 |  |  |  |  | 618 |
| $\wedge$ RING FENCED FUNDS HAL |  |  |  |  |  |  |  |  |  |  |
| 97243 - YORK - NY SUB REGION HAL | APR 2010 | MAR 2016 | Approved - Active | 17 | 42 |  |  |  |  | 59 |
| 97394 - HULL - HUMBER SUB REGION HAL | JAN 2008 | MAR 2016 | Approval Requested | 737 | 398 | 250 |  |  |  | 1,385 |
| 97395 - NE LINCS - SUB REGION HAL | APR 2010 | MAR 2016 | Approval Requested | 377 | 199 | 60 |  |  |  | 636 |
| 97520-KIRKLEES RF FUNDS HAL(2) | APR 2014 | MAR 2018 | Approval Requested |  |  | 100 | 100 | 100 |  | 300 |
| ^RHB LOANS 97150 -RHB LOANS HAL | JAN 2008 | MAR 2018 | Approval Requested | 1,927 | 200 | 250 | 234 |  |  | 2,611 |
| $\wedge$ WEST YORKSHIRE RF RHB LOANS |  |  |  |  |  |  |  |  |  |  |
| $97355-$ BRADFORD - WY SUB REGION HAL ^EMPTY PROPERTY LOANS | APR 2010 | MAR 2017 | Approval Requested | 236 | 42 | 50 | 100 |  |  | 429 |
| 97501 - EP LOANS HULL | APR 2013 | MAR 2017 | Approval Requested | 22 | 53 | 50 | 75 |  |  | 200 |
| 97502 - EP NORTH EAST LINC | APR 2013 | MAR 2016 | Approval Requested | 33 | 273 | 75 |  |  |  | 381 |
| 97504 - EP LOANS YORK 97505 - COMM EP NORTH EAST LINCS | APR 2014 | MAR 2016 | Approved - Active |  | 45 | 47 |  |  |  | 92 120 |
| ^COUNCIL HOUSING | APR 2014 | MAR 206 | Approved - Acive |  |  |  |  |  |  | 120 |
| ^REGENERATION \& development |  |  |  |  |  |  |  |  |  |  |
| ^STOCK INCREASE PROGRAMME |  |  |  |  |  |  |  |  |  |  |
| LOCAL GROWTH FUND PROJECTS |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\wedge}$ CITY WIDE <br> 97429 - LTE'S PURCHASE \& REPAIR | APR 2013 | MAR 2016 | Approval Requested | 317 | 1,708 | 354 |  |  |  | 2,378 |
| 97550 - SHC - NEW HOMES ACQUISITIONS | APR 2013 | MAR 2015 | Approval Requested | 2,430 | 1,070 |  |  |  |  | 3,500 |
| 97551 - COUNCIL HSG ACQUISITIONS PROG (Q00067) | APR 2014 | MAR 2016 | Approval Requested |  | 2,123 | 1,796 |  |  |  | 3,919 |
| 97552 - NEW BUILD COUNCIL HSG PHASE 1 (Q00067) | OCT 2014 | APR 2016 | Approved - Active |  | 290 | -6,923 | 262 |  |  | 7,475 |
| Q00087- STOCK INCREASE (CHS) <br> APROGRAMME MANAGEMENT | APR 2014 | MAR 2019 | Approval Requested |  |  | 11,595 | 21,699 | 17,918 | 34,228 | 85,440 |
| APROGRAMME MANAGEMENT COSTS |  |  |  |  |  |  |  |  |  |  |
| 97348 - HRA PROGRAMME MANAGEMENT $\wedge$ ^HOUSING SERVICES | JAN 2008 | MAR 2019 | Approved - Active | 2,544 | 383 | 383 | 383 | 383 | 383 | 4,459 |
| ^HEATING \& INSULATION |  |  |  |  |  |  |  |  |  |  |
| ${ }^{\text {AHEATING PROGRAMME }}$ |  |  |  |  |  |  |  |  |  |  |
| 97127 - OBSOLETE HEATING | APR 2010 | MAR 2020 | Approval Requested | 19,501 | 5,180 | 7,224 | 7,224 | 4,398 | 9,405 | 52,930 |
| 97404 - HEATING BREAKDOWNS (Q00069) | APR 2012 | MAR 2019 | Approved - Active | 3,593 | 1,161 | 419 | 419 | 419 | 419 | 6,430 |
| 97405 - INSULATION (COUNCIL HSG) (Q00069) | APR 2012 | MAR 2020 | Approval Requested | 59 | 104 | 94 | 920 | 1,270 | 4,432 | 6,879 |
| 97406 - NEW HEATING INSTALLATIONS (Q00069) | APR 2012 | MAR 2018 | Approved - Active | 387 | ${ }_{1}^{105}$ |  |  |  |  | 492 5.411 |
| 97961 - DH - METERING (Q00045) ^COMMUNITY HEATING | JUN 2011 | MAR 2017 | Approval Requested | 206 | 1,177 | 1,564 | 2,464 |  |  | 5,411 |
| ${ }^{\text {AHEATING PROGRAMME }}$ |  |  |  |  |  |  |  |  |  |  |
| 97416 - COMM HTG - PIPEWORK RENEWAL (Q00069) | APR 2013 | MAR 2017 | Approval Requested | 38 | 124 | 978 | 368 |  |  | 1,508 |
| 97417 - COMM HTG - PLANT ROOMS (Q00069) Q00079-COMMUNITY HEATING (CHS) | MAY 2013 | MAR 2016 MAR 2020 | Approval Requested Approval Requested | 98 | 514 | 25 568 | 552 | 1.042 | 1.200 | 637 3,362 |
| ^ESSENTIAL INVESTMENT WORK |  |  | Approval Requested |  |  |  |  |  |  |  |

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Transport Highways Capital Programme 2015-2019

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|  |  |  |  |  | Expenditure |  |  |  |  |  | Expenditure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
|  | ^MAJOR SCHEMES LTP |  |  |  |  |  |  |  |  |  |  |
|  | ^PENISTONE ROAD SMART ROUTE |  |  |  |  |  |  |  |  |  |  |
|  | 92746 - UPPERTHORPE \& NETH'PPP SCHEME | JAN 2012 | DEC 2014 | Approved - Active | 298 | 22 |  |  |  |  | 320 |
|  | ^BUS RAPID TRANSIT (NORTH) |  |  |  |  |  |  |  |  |  |  |
|  | 93887 - BRT NORTH | JAN 2008 | JUL 2014 | Approved - Active | 2,158 | 21 |  |  |  |  | 2,178 2,979 |
|  | 93888 - BRT NORTH: HWYS ALTER'NS (WP24 | JAN 2014 | MAR 2016 | Approved - Active Approved - Active | 291 | 2,396 1,149 | 292 588 |  |  |  | 2,979 2,359 |
|  | 93889 - BRT NORTH: LAND (WP14) 93890 - BRT NORTH: TINSLEY LINK (WP21 | DEC 2013 | MAR 2016 | Approved - Active Approved - Active | 622 2,925 | 1,149 12,975 | 588 3,007 |  |  |  | r 2 ,359 |
|  | ${ }^{\wedge}$ STRATEGIC CONGESTION |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\text {^ CHESTERFIELD }}$ ROAD CONGESTION |  |  |  |  |  |  |  |  |  |  |
|  | 94310 - A61 CHESTERFIELD RD ROUTE PI ^MEADOWHALL ROAD CONGESTION TA | JAN 2011 | MAR 2015 | Approved - Active | 111 | 38 |  |  |  |  | 149 |
|  | 97982 - HGV ROUTING STRATEGY (Q00062) | JUL 2011 | MAR 2015 | Approved - Active | 190 | 110 |  |  |  |  | 300 |
|  | ^MIDDLEWOOD ROAD CONGESTION TA |  |  |  |  |  |  |  |  |  |  |
|  | 92846 - PERMIT PARKING: HILLSBOROUGH | JAN 2008 | SEP 2014 | Approved - Active | 361 | 44 |  |  |  |  | 406 |
|  | ${ }^{\wedge}$ STRATEGIC PUBLIC TRANSPORT |  |  |  |  |  |  |  |  |  |  |
|  | ^ECCLESALL ROAD SMART ROUTE <br> 94177 - ECC RD SMART RT-PHASE 1 CAM RI | MAR 2012 | MAR 2015 | Approved - Active | 213 | 22 |  |  |  |  | 235 |
|  | 94180 - ECC RD SMART RT-PH 3-BENTS GR | JAN 2008 | JUN 2014 | Approved-Active | 111 | 54 |  |  |  |  | 165 |
|  | ${ }^{\wedge}$ SHEFFIELD TO WOODHOUSE KEY RO |  |  |  |  |  |  |  |  |  |  |
|  | 94202 - KEY BUS RTE: SHEFF-WOODHOUSE $\wedge^{\wedge}$ MANCHESTER ROAD CONG TARGET | JUL 2012 | MAR 2015 | Approved - Active | 251 | 887 |  |  |  |  | 1,137 |
|  | 94311 - A57 MCESTER/NILEST/CRRDPEDIMP | JAN 2012 | MAR 2015 | Approved - Active | 120 | 400 |  |  |  |  | 520 |
|  | $\wedge$ ^EENERAL TRANSPORT \& HIGHWAYS |  |  |  |  |  |  |  |  |  |  |
|  | 93358-OPTIO ORANGE: CITY TO HALFWAY | APR 2012 | MAR 2015 | Approval Requested | 813 | 152 |  |  |  |  | 965 |
|  | $\wedge$ ^TRATEGIC ACCESSIBILITY |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ STRATEGIC CYCLING <br> 93399 - PEAK PARK ANNIV'Y ROUTE XINGS | JUL 2012 | APR 2014 | Approved - Active | 1 | 29 |  |  |  |  | 30 |
|  | ${ }^{\wedge}$ CONGESTION \& NETWK MAN | JUL 2012 | APR 2014 | Approved-Active |  |  |  |  |  |  |  |
|  | ${ }^{\wedge}$ SYITS CONTROL SYSTEMS |  |  |  |  |  |  |  |  |  |  |
|  | 93877 - DON VALLEY SYITS | FEB 2013 | MAR 2015 | Approved - Active | 126 | 131 |  |  |  |  | 257 |
|  | T\& ${ }^{\text {2+ LANES }}$ |  |  |  |  |  |  |  |  |  |  |
|  | 93357-2+LANES | NOV 2011 | OCT 2015 | Approved - Active | 14 | 8 | 18 |  |  |  | 40 |
|  | ^BETTER BUSES |  |  |  |  |  |  |  |  |  |  |
|  | RELOCATEABLE CAMERA ENFORCEMEN |  |  |  |  |  |  |  |  |  |  |
|  | 92904 - ATERCLFE RD CLEARWAY CHANGES | OCT 2012 | OCT 2014 | Approved - Active |  | 15 |  |  |  |  | 15 |
|  | 92907 - CHESTERFIELD RD CLEARWAY CHG'S | JUN 2012 | SEP 2014 | Approved - Active | 21 | 55 |  |  |  |  | 76 |
|  | 92910 - ABBEYDALE RD CLEARWAY CHANGES | MAR 2013 | SEP 2014 | Approved - Active | 31 | 30 |  |  |  |  | 61 |
|  | 92912 - MANC RD/GLOSSOP RD ENFORCEMEN | APR 2013 | NOV 2014 | Approved - Active | 43 | 6 |  |  |  |  | 49 |
|  | 93425 - RELOCATABLE CAMERA ENFORCEMNT | APR 2012 | APR 2015 | Approved - Active | 226 | 17 |  |  |  |  | 243 |
|  | 93426 - BOSTON STREET BUS GATE | JAN 2012 | MAR 2015 | Approved - Active | 61 | 97 |  |  |  |  | 158 |
|  | 93427 - SOUTH LANE BUS GATE | JAN 2012 | SEP 2014 | Approved-Active | 121 | - |  |  |  |  | 130 |
|  | ^LOC SUST TRANS FUND (LSTF) |  |  |  |  |  |  |  |  |  |  |
|  | ^LOC SUST TRANS FUND (LSTF) <br> 93359 - MALIN BRIDGE JOBCONNECTOR | AUG 2012 | MAR 2015 | Approved - Active | 30 | 175 |  |  |  |  | 204 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  |  |  | 16,774 | 29,338 | 4,706 | 468 | 195 | - | 51,482 |


Summary of 2015/16 Capital Projects by Strategic Outcomes
2015-16 Approved Capital Programme


|  |  |  |  | Expenditure |  |  |  |  |  | Expenditure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
|  |  |  |  |  |  |  |  |  |  |  |
| 97037 - ICT INFRASTRUCTURE (Q00013) <br> 97044 - MOBILE WORKING SOLUTIONS (Q00013) <br> 97045 - SAP PROJECT (Q00013) <br> 97051 - HURLFIELD VIEW EXTENSION <br> 97147 - ADAPTATIONS <br> 97334 - DISABLED GRANTS | JAN 2009 MAY 2013 JUL 2013 AUG 2013 APR 2010 JAN 2008 | MAR 2015 MAR 2015 SEP 2014 MAR 2015 MAR 2020 | Approved - Active <br> Approved - Active <br> Approved - Active <br> Approved - Active <br> Approval Requested <br> Approval Requested | $\begin{array}{r} 2,070 \\ 354 \\ 115 \\ 41 \\ 39,82 \\ 16,672 \end{array}$ | $\begin{array}{r} 172 \\ 1,054 \\ 343 \\ 324 \\ 2,025 \\ 1,681 \end{array}$ | $\begin{aligned} & 1,863 \\ & 2,000 \end{aligned}$ | $\begin{aligned} & 1,863 \\ & 2,000 \end{aligned}$ | $\begin{aligned} & 1,932 \\ & 2,000 \end{aligned}$ | $\begin{aligned} & 4,224 \\ & 4,000 \end{aligned}$ | $\begin{array}{r} 2,243 \\ 1,408 \\ 458 \\ 365 \\ 51,189 \\ 28,353 \end{array}$ |
| Total |  |  |  | 58,535 | 5,599 | 3,863 | 3,863 | 3,932 | 8,224 | 84,016 |

Summary Report / Annual Cabinet 1
Cycle: 140 - Budget Cycle NOV 14 Month End, $\quad$ Status: Closed, $\quad$ Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: A GREAT PLACE TO LIVE
Directorate: *All
Service: *All
Division of Service 1: *All
Division of Service 2: *All
Division of Service 3: *All
Division of Service 4: *All
Manager: *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal


|  |  |  |  | Expenditure |  |  |  |  |  | Expenditure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
| 92741 - PENISTONE RD, LIVESEY-LOWTHER | JAN 2008 | JUL 2015 | Approved - Active | 280 | 147 |  |  |  |  | 427 |
| 92746 - UPPERTHORPE \& NETH'PPP SCHEME | JAN 2012 | DEC 2014 | Approved - Active | 298 | 22 |  |  |  |  | 320 |
| 92769 - ACCIDENT SAVINGS SCHEMES | APR 2012 | MAR 2014 | Approved - Active | 896 | 166 |  |  |  |  | 1,062 |
| 92846 - PERMIT PARKING: HILLSBOROUGH | JAN 2008 | SEP 2014 | Approved - Active | 361 | 44 |  |  |  |  | 406 |
| 92857 - NORFOLK STREET PERMIT PARKING |  |  |  |  | - |  |  |  |  |  |
| 92872 - HANOVER WAY(CYCLE RING ROUTE) | OCT 2012 | OCT 2013 | Approved - Active | 104 | 5 |  |  |  |  | 109 |
| 92903 - LOWER DON VALLEY CYCLE ROUTE | NOV 2012 | MAR 2015 | Approved - Active | 59 | 380 |  |  |  |  | 439 |
| 92904 - ATERCLFE RD CLEARWAY CHANGES | OCT 2012 | OCT 2014 | Approved - Active |  | 15 |  |  |  |  | 15 |
| 92907 - CHESTERFIELD RD CLEARWAY CHG'S | JUN 2012 | SEP 2014 | Approved - Active | 21 | 55 |  |  |  |  | 76 |
| 92908 - ETWELL WAY ONE-WAY SCHEME | JUL 2012 | JUL 2013 | Approved - Active |  | - |  |  |  |  |  |
| 92909-ZONE A02 |  |  |  |  | - |  |  |  |  |  |
| 92910 - ABBEYDALE RD CLEARWAY CHANGES | MAR 2013 | SEP 2014 | Approved - Active | 31 | 30 |  |  |  |  | 61 |
| 92912 - MANC RD/GLOSSOP RD ENFORCEMEN | APR 2013 | NOV 2014 | Approved - Active | 43 | 6 |  |  |  |  | 49 |
| 92913 - LITTLE DON LINK (CYCLE ROUTE) | NOV 2013 | MAR 2017 | Approval Requested | 3 | 51 | 222 |  |  |  | 276 |
| 92914 - GREEN ROUTES NETWORK (Q00062) | APR 2014 | MAR 2024 | Approval Requested |  | 102 |  |  |  |  | 102 |
| 92915 - DOUBLE YELLOW LINES | JUL 2014 | APR 2015 | Approved - Active |  | 45 |  |  |  |  | 45 |
| 92952 - MISCELLANEOUS/OTHER SCHEMES | APR 2010 | APR 2011 | Approved - Active | 1,481 | - |  |  |  |  | 1,481 |
| 92961 - LTP COSTS/CONTRIBS/MGMT FEES | APR 2011 | MAR 2013 | Approved - Active | 1,758 | - |  |  |  |  | 1,758 |
| 93043 - ZONE A04 | APR 2013 | MAR 2014 | Approved - Active | 209 | - |  |  |  |  | 209 |
| 93044 - ZONE A05 | APR 2013 | SEP 2014 | Approved - Active | 37 | 3 |  |  |  |  | 40 |
| 93045 - ZONE A11 | APR 2013 | APR 2014 | Approved - Active | 90 | 1 |  |  |  |  | 92 |
| 93046 - ZONE B17 | APR 2013 | MAR 2015 | Approved - Active | 7 | - |  |  |  |  | 7 |
| 93047 - ZONE B57 | APR 2013 | MAR 2014 | Approved - Active | 13 | - |  |  |  |  | 13 |
| 93048 - ZONE A08 ACCESSIBILITY | SEP 2013 | DEC 2014 | Approved - Active | 15 | 154 |  |  |  |  | 169 |
| 93049 - ZONE A06 ACCESSIBILITY | SEP 2013 | DEC 2014 | Approved - Active | 5 | 25 |  |  |  |  | 30 |
| 93050 - NE ACCESSIBILITY | OCT 2013 | MAR 2018 | Approved - Active | 3 | 85 |  |  |  |  | 88 |
| 93051 - NW ACCESSIBILITY | JUN 2014 | MAR 2017 | Approved - Active |  | 15 |  |  |  |  | 15 |
| 93052 - SE ACCESSIBILITY | OCT 2013 | MAR 2018 | Approved - Active | 3 | 138 |  |  |  |  | 141 |
| 93053 - SW ACCESSIBILITY | OCT 2013 | MAR 2018 | Approved - Active | 2 | 139 |  |  |  |  | 141 |
| 93095 - TAXI RANK IMPROVEMENTS | JAN 2008 | OCT 2013 | Approved - Active | 84 | 18 |  |  |  |  | 101 |
| 93104 - STREETS AHEAD OPPS SE SHEFF | APR 2014 | MAR 2015 | Approved - Active | 195 | 162 |  |  |  |  | 358 |
| 93105 - STREETS AHEAD OPPS NW SHEFF | APR 2014 | MAR 2015 | Approved - Active | 192 | 163 |  |  |  |  | 354 |
| 93106 - STREETS AHEAD OPPS SW SHEFF | APR 2014 | MAR 2015 | Approved - Active | 191 | 163 |  |  |  |  | 354 |
| 93110-BB2 CHESTERFIELD RD KBR | DEC 2013 | DEC 2017 | Approved - Active | 986 | 157 |  |  |  |  | 1,143 |
| 93111 - BB2 NORTH SHEFFIELD 2 KBR | DEC 2013 | DEC 2017 | Approved - Active | 2 | 48 |  |  |  |  | 50 |
| 93112 - BB2 SHEFFIELD GLEADLESS KBR | DEC 2013 | DEC 2017 | Approved - Active | 291 | 454 |  |  |  |  | 745 |
| 93113 - BB2 CITY CENTRE PACKAGE | MAY 2014 | MAR 2017 | Approved - Active |  | 100 | 200 | 166 |  |  | 466 |
| 93114 - BB2 PENISTONE ROAD KBR | DEC 2013 | DEC 2017 | Approved - Active | 20 | 1,004 |  |  |  |  | 1,024 |
| 93116 - PENISTONE RD PINCH POINT | NOV 2013 | DEC 2015 | Approved - Active | 68 | 2,963 |  |  |  |  | 3,031 |
| 93349 - LTP CYCLE PARKING | NOV 2011 | MAR 2015 | Approved - Active | 73 | 22 |  |  |  |  | 95 |
| 93350 - STREETS AHEAD OPPORTUNITIES | APR 2013 | MAR 2014 | Approved - Active | 203 | 163 |  |  |  |  | 365 |
| 93351 - CHAUCER SCHOOL WORDSWORTH AVE | APR 2012 | MAR 2015 | Approved - Active | 44 | 140 |  |  |  |  | 184 |
| 93356 - SYITS ANPR OPN \& DEV | SEP 2011 | MAR 2015 | Approved - Active | 318 | 19 |  |  |  |  | 336 |
| 93357-2+ LANES | NOV 2011 | OCT 2015 | Approved - Active | 14 | 8 | 18 |  |  |  | 40 |
| 93358 - OPTIO ORANGE: CITY TO HALFWAY | APR 2012 | MAR 2015 | Approval Requested | 813 | 152 |  |  |  |  | 965 |
| 93359 - MALIN BRIDGE JOBCONNECTOR | AUG 2012 | MAR 2015 | Approved - Active | 30 | 175 |  |  |  |  | 204 |
| 93363 - NIRR ARCHAEOLOGY | AUG 2012 | MAR 2015 | Approved - Active | 100 | - |  |  |  |  | 100 |
| 93364 - HANDSWORTH-WAVERLY CYCLE LINK | JUL 2012 | SEP 2014 | Approved - Active | 7 | 143 |  |  |  |  | 150 |

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|  |  |  |  |  | Expenditure |  |  |  |  |  | Expenditure |
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|  | Values in $£^{\prime} 000 \mathrm{~s}$ | Project Start | Project End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
|  | 93370 - STREETS AHEAD RELATED CYCLE | JUL 2013 | MAR 2018 | Approved - Active | 69 | 230 |  |  |  |  | 299 |
|  | 93399 - PEAK PARK ANNIV'Y ROUTE XINGS | JUL 2012 | APR 2014 | Approved - Active | 1 | 29 |  |  |  |  | 30 |
|  | 93401 - GRAVES PARK INCLUSIVE PLAY | JUN 2010 | APR 2014 | Approved - Active | 240 | - |  |  |  |  | 240 |
|  | 93402 - LOWFIELD PRO FIT | JAN 2009 | DEC 2009 | Approved - Active | 3 | 150 |  |  |  |  | 153 |
|  | 93405 - BINGHAM PK COURTS UPLIFT | APR 2012 | AUG 2012 | Approved - Active | 11 | - |  |  |  |  | 11 |
|  | 93408 - ENDCLIFFE PARKOUR | JUL 2013 | AUG 2015 | Approved - Active |  | 36 | 2 |  |  |  | 38 |
|  | 93410 - ANGRAM BANK PARK IMPROVEMENTS | AUG 2012 | JUN 2015 | Approved - Active |  | 39 |  |  |  |  | 39 |
|  | 93412 - CROOKES VALLEY PARKS | JAN 2009 | DEC 2015 | Approved - Active | 32 | 35 |  |  |  |  | 67 |
|  | 93414 - EAST GLADE | NOV 2013 | APR 2015 | Approved - Active | 3 | 62 |  |  |  |  | 65 |
|  | 93425 - RELOCATABLE CAMERA ENFORCEMNT | APR 2012 | APR 2015 | Approved - Active | 226 | 17 |  |  |  |  | 243 |
|  | 93426 - BOSTON STREET BUS GATE | JAN 2012 | MAR 2015 | Approved - Active | 61 | 97 |  |  |  |  | 158 |
|  | 93427 - SOUTH LANE BUS GATE | JAN 2012 | SEP 2014 | Approved - Active | 121 | 9 |  |  |  |  | 130 |
|  | 93557 - SUSTRANS:CONN2-HALFWAY-KILL | JAN 2009 | MAR 2014 | Approved - Active | 2,038 | - |  |  |  |  | 2,038 |
|  | 93632 - SCHOOL KEEP CLEAR REVIEW (Q00062) | APR 2012 | MAR 2014 | Approved - Active | 221 | 136 |  |  |  |  | 357 |
|  | 93661 - PO WALES RD/MAINRD/GREENLAND J | APR 2012 | OCT 2013 | Approved - Active | 89 | - |  |  |  |  | 89 |
| 0 | 93860 - PARKING ENFORCEMENT EQUIPMENT | OCT 2013 | MAR 2015 | Approval Requested | 128 | 67 |  |  |  |  | 195 |
| 0 | 93877 - DON VALLEY SYITS | FEB 2013 | MAR 2015 | Approved - Active | 126 | 131 |  |  |  |  | 257 |
| (0) | 93887 - BRT NORTH | JAN 2008 | JUL 2014 | Approved - Active | 2,158 | 21 |  |  |  |  | 2,178 |
| (1) | 93888 - BRT NORTH: HWYS ALTER'NS (WP24 | JAN 2014 | MAR 2016 | Approved - Active | 291 | 2,396 | 292 |  |  |  | 2,979 |
|  | 93889 - BRT NORTH: LAND (WP14) | DEC 2013 | MAR 2016 | Approved - Active | 622 | 1,149 | 588 |  |  |  | 2,359 |
| $\pm$ | 93890 - BRT NORTH: TINSLEY LINK (WP21 | DEC 2013 | MAR 2016 | Approved - Active | 2,925 | 12,975 | 3,007 |  |  |  | 18,907 |
| co | 93939 - PARSON CROSS LIBRARY PROJECT | APR 2008 | MAR 2014 | Approved - Active | 2,376 | - |  |  |  |  | 2,376 |
| N | 93970 - INNOVATIVE TRAFF CALM STUDY | APR 2014 | MAR 2015 | Approved - Active | 208 | 70 |  |  |  |  | 278 |
|  | 93986 - BURNGREAVE REC PLAYBUILDER | MAY 2009 | MAR 2014 | Approved - Active | 322 | - |  |  |  |  | 322 |
|  | 93992 - RIVELIN VALLEY PLAYBUILDER | APR 2012 | JUL 2014 | Approved - Active | 285 | 11 |  |  |  |  | 296 |
|  | 94007 - SPITAL HILL ELLESMERE GREEN | MAR 2012 | JUN 2014 | Approved - Active | 720 | 221 |  |  |  |  | 942 |
|  | 94008 - CASTLEGATE SYPTE ACQUISITION | JAN 2012 | DEC 2016 | Approved - Active | 416 | 84 |  |  |  |  | 500 |
|  | 94011 - DARNALL CENTRE PRI | JAN 2015 | MAR 2015 | Approval Requested |  | 25 |  |  |  |  | 25 |
|  | 94098 - WESTFIELD SPORTS VILLAGE | OCT 2012 | MAR 2014 | Approved - Active | 5 | - |  |  |  |  | 5 |
|  | 94102 - RE-OPENING OF WOODBOURN (Q00005) | JAN 2009 | AUG 2014 | Approved - Active | 296 | 49 |  |  |  |  | 345 |
|  | 94104 - ACTIVE NORTH PROJECT | NOV 2013 | JAN 2016 | Approved - Active | 27 | 2,553 | 4,520 |  |  |  | 7,100 |
|  | 94105 - GRAVES NCSEM PROJECT (Q00005) | APR 2014 | MAR 2016 | Approved - Active |  | 8,000 | 6,000 |  |  |  | 14,000 |
|  | 94109 - FA PITCH (GRAVES) | DEC 2014 | MAR 2016 | Approved - Active |  | 82 | 2,410 |  |  |  | 2,492 |
|  | 94110 - FA PITCH (THORNCLIFFE) | DEC 2014 | MAR 2016 | Approved - Active |  | 74 | 2,110 |  |  |  | 2,184 |
|  | 94120 - M1 GATEWAY PUBLIC ART PROJECT | MAR 2014 | SEP 2017 | Approved - Active |  | 150 | 285 | 65 |  |  | 500 |
|  | 94121 - WINCOBANK HILL PHASE 1 | JAN 2010 | MAR 2017 | Approved - Active | 39 | 9 | 1 | 1 |  |  | 50 |
|  | 94132 - CITY CENTRE PAVING | SEP 2010 | MAR 2014 | Approval Requested | 116 | - |  |  |  |  | 116 |
|  | 94141 - GREEN OAK-PARK | JUN 2010 | JUN 2012 | Approved - Active | 96 | - |  |  |  |  | 96 |
|  | 94144 - NORTH GEN HOSP PER PARK SCHEME | JAN 2013 | SEP 2014 | Approved - Active | 46 | 18 |  |  |  |  | 64 |
|  | 94177 - ECC RD SMART RT-PHASE 1 CAM RI | MAR 2012 | MAR 2015 | Approved - Active | 213 | 22 |  |  |  |  | 235 |
|  | 94180 - ECC RD SMART RT-PH 3-BENTS GR | JAN 2008 | JUN 2014 | Approved - Active | 111 | 54 |  |  |  |  | 165 |
|  | 94202 - KEY BUS RTE: SHEFF-WOODHOUSE | JUL 2012 | MAR 2015 | Approved - Active | 251 | 887 |  |  |  |  | 1,137 |
|  | 94310 - A61 CHESTERFIELD RD ROUTE PI | JAN 2011 | MAR 2015 | Approved - Active | 111 | 38 |  |  |  |  | 149 |
|  | 94311 - A57 MCESTER/NILEST/CRRDPEDIMP | JAN 2012 | MAR 2015 | Approved - Active | 120 | 400 |  |  |  |  | 520 |
|  | 94326 - EDWARD STREET | JAN 2009 | MAR 2015 | Approved - Active | 985 | 210 |  |  |  |  | 1,196 |
|  | 94351 - WOODSEATS RD RAILWAY GR RECON | JAN 2009 | SEP 2012 | Approved - Active | 1,622 | - |  |  |  |  | 1,622 |
|  | 94362 - BROOMHILL LIBRARY | JAN 2012 | DEC 2014 | Approved - Active | 0 | 100 |  |  |  |  | 100 |


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|  | Values in $£^{\prime} 000$ s | Project <br> Start | Project End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
|  | 94366 - ST VINCENT PPS SCHEME | APR 2012 | MAR 2014 | Approved - Active | 18 | - |  |  |  |  | 18 |
|  | 94371 - LTP STREETLIGHTING (Q00041) | APR 2012 | MAR 2013 | Approved - Active | 863 | - |  |  |  |  | 863 |
|  | 94378 - SHEAF VALLEY PARK / SOUTH ST | JAN 2009 | DEC 2014 | Approval Requested | 912 | 89 |  |  |  |  | 1,001 |
|  | 94380 - MANOR FIELDS TODDLER PLAY | AUG 2011 | APR 2015 | Approval Requested | 41 | 94 | 14 |  |  |  | 149 |
|  | 94390 - WOODLAND MGMT FOR BIRDS EM | JUL 2010 | MAR 2015 | Approved - Active | 119 | 112 |  |  |  |  | 231 |
|  | 94391 - WOODLAND MGMT FOR BIRDS YH | JUL 2010 | MAR 2015 | Approved - Active | 100 | 2 |  |  |  |  | 101 |
|  | 94397 - PARK HILL GREEN LINKS | NOV 2012 | DEC 2015 | Approved - Active | 52 | 292 | 10 |  |  |  | 353 |
|  | 94402 - NEW MARKET DEVELOPMENT | MAR 2012 | MAR 2015 | Approved - Active | 17,771 | 21 |  |  |  |  | 17,792 |
|  | 94415 - MEERSBROOK PARK MUGA | APR 2011 | OCT 2013 | Approved - Active | 105 | - |  |  |  |  | 105 |
|  | 94438 - RS AUDITS \& SCHEME COMPLETION | APR 2011 | MAR 2015 | Approved - Active | 310 | 30 |  |  |  |  | 340 |
|  | 94445 - BN962 BUS AGREEMENT | JUN 2011 | MAR 2018 | Approved - Active | 369 | 1,420 | 303 | 302 | 195 |  | 2,589 |
|  | 94451 - MANOR FIELDS UPLIFT PROJECT | SEP 2011 | SEP 2014 | Approval Requested | 21 | - |  |  |  |  | 21 |
|  | 94453 - MANOR FIELDS KICKABOUT AREA | SEP 2011 | DEC 2014 | Approval Requested | 8 | 0 |  |  |  |  | 8 |
|  | 94456 - SPITAL HILL PUBLIC ART | NOV 2011 | MAR 2014 | Approved - Active | 61 | 21 |  |  |  |  | 82 |
|  | 94457 - WOMEN OF STEEL | OCT 2011 | SEP 2015 | Approved - Active | 27 | 55 |  |  |  |  | 82 |
|  | 94459 - MILLHOUSES MILL BUILDINGS | MAY 2012 | JUN 2014 | Approved - Active | 124 | 4 |  |  |  |  | 128 |
|  | 94463 - CLAY WOOD GREEN LINKS | SEP 2012 | MAR 2016 | Approved - Active | 81 | 506 | 18 |  |  |  | 605 |
|  | 94464 - HACKENTHORPE SKATE \& BMX | AUG 2012 | MAR 2014 | Approved - Active | 52 | - |  |  |  |  | 52 |
|  | 94465 - HOLLINSEND MUGA | SEP 2012 | DEC 2013 | Approved - Active | 95 | - |  |  |  |  | 95 |
|  | 94466 - WOODLANDS S106 | JUL 2013 | NOV 2014 | Approved - Active |  | 42 |  |  |  |  | 42 |
|  | 94468 - CHELSEA PARK IMPROVEMENTS | SEP 2013 | AUG 2014 | Approved - Active |  | 22 |  |  |  |  | 22 |
| (1) | 94469 - WINCOBANK HILL PHASE 2 | OCT 2013 | NOV 2014 | Approved - Active |  | 67 |  |  |  |  | 67 |
| (1) | 94470 - URBAN NATURE PARKS | OCT 2013 | APR 2019 | Approved - Active | 31 | 330 | 389 |  |  |  | 750 |
|  | 94471 - DOUGLAS ROAD | NOV 2013 | MAR 2015 | Approved - Active |  | 25 |  |  |  |  | 25 |
|  | 94472 - CHAPELTOWN TEEN AREA | SEP 2014 | MAR 2015 | Approved - Active |  | 26 |  |  |  |  | 26 |
| 0 | 94473 - BARBERS FIELD LIGHTING | MAR 2014 | MAR 2015 | Approved - Active |  | 19 |  |  |  |  | 19 |
| $\omega$ | 94474 - PARKS MACHINERY 2014 | MAY 2014 | MAR 2015 | Approved - Active |  | 22 |  |  |  |  | 22 |
|  | 94475 - BEIGHTON CLOSED LANDFILL | JUL 2014 | SEP 2015 | Approved - Active |  | 208 | 167 |  |  |  | 375 |
|  | 94487 - CHARNOCK REC'N GROUND MUGA | FEB 2015 | APR 2016 | Approved - Active |  | 35 | 39 |  |  |  | 74 |
|  | 94488 - HILLSBORO/HIGH HAZELS TENNIS |  |  |  |  | - |  |  |  |  | - |
|  | 97038 - CHAUCER PS ACTIVATION | NOV 2011 | MAR 2014 | Approved - Active | 31 | - |  |  |  |  | 31 |
|  | 97114 - DH COMMUNITY HEATING | APR 2010 | MAR 2014 | Approved - Active | 8,470 | - |  |  |  |  | 8,470 |
|  | 97126 - SHARROW ALMO WORKS | JAN 2008 | MAR 2015 | Approved - Active | 73,038 | 281 |  |  |  |  | 73,319 |
|  | 97127 - OBSOLETE HEATING | APR 2010 | MAR 2020 | Approval Requested | 19,501 | 5,180 | 7,224 | 7,224 | 4,398 | 9,405 | 52,930 |
|  | 97131 - ALMO ASBESTOS SURVEYS | APR 2010 | MAR 2020 | Approval Requested | 6,159 | 248 | 193 | 193 | 212 | 384 | 7,390 |
|  | 97139 - LANSDOWNE AND HANOVER CLADDING | JAN 2008 | MAR 2016 | Approval Requested | 12,788 | 57 | 155 |  |  |  | 13,000 |
|  | 97148 - S H MGMT FEES COMMISSIONED | APR 2011 | MAR 2020 | Approval Requested | 11,581 | - | 2,990 | 2,990 | 2,990 | 5,980 | 26,531 |
|  | 97149 - SH RENTENTIONS - OLD SCHEMES | APR 2011 | MAR 2012 | Approved - Active | 3,817 | - |  |  |  |  | 3,817 |
|  | 97150 - RHB LOANS HAL | JAN 2008 | MAR 2018 | Approval Requested | 1,927 | 200 | 250 | 234 |  |  | 2,611 |
|  | 97165 - SHEFFIELD RHB LOANS HAL | APR 2010 | MAR 2011 | Approved - Active | 698 | - |  |  |  |  | 698 |
|  | 97176 - BRADFORD RF FUNDS HAL | JAN 2008 | JAN 2009 | Approved - Active | 55 | - |  |  |  |  | 55 |
|  | 97200 - HOUSE CONDITION SURVEY | APR 2009 | MAR 2015 | Approved - Active | 119 | 100 |  |  |  |  | 219 |
|  | 97212 - PAGE HALL REMODELLING (EAST) | APR 2008 | MAR 2013 | Approved - Active | 2,582 | - |  |  |  |  | 2,582 |
|  | 97222 - PSH EMPTY PROPERTIES | JAN 2008 | MAR 2020 | Approval Requested | 1,134 | 47 | 271 | 120 | 120 | 240 | 1,932 |
|  | 97226 - SKINNERTHORPE SHM (EAST) | MAR 2008 | MAR 2014 | Approved - Active | 7,360 | - |  |  |  |  | 7,360 |
|  | 97241 - CHAUCER PUBLIC REALM | APR 2010 | JUL 2014 | Approved - Active | 682 | - |  |  |  |  | 682 |
|  | 97243 - YORK - NY SUB REGION HAL | APR 2010 | MAR 2016 | Approved - Active | 17 | 42 |  |  |  |  | 59 |
|  | 97263 - DECENT HOMES VACANTS WORK | JAN 2008 | MAR 2014 | Approved - Active | 13,668 | - |  |  |  |  | 13,668 |


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|  | N ¢ ¢ ¢̇ | $\stackrel{\sim}{\sim}$ ¢ ${ }_{\sim}^{\circ} \stackrel{\circ}{+}$ N | \％\％윳 | $\stackrel{\infty}{\infty} \underset{\sim}{\underset{\sim}{N}}$ | 안 | $\infty$ | $\frac{9}{7}$ |  | ¢ | $\stackrel{\infty}{\infty}$ | $\begin{aligned} & \text { No } \\ & \text { ले } \\ & \text { Ñ } \end{aligned}$ |  |  |
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|  | $\stackrel{L}{N}$ $\stackrel{N}{N}$ $\stackrel{N}{j}$ |  |  | $\stackrel{\sim}{\infty} \stackrel{\sim}{\sim}$ | $\mathfrak{F}$ | N | $\stackrel{\overleftarrow{5}}{\div}$ |  | $\stackrel{n}{n} \stackrel{\text { n }}{\underset{\sim}{g}}$ | $\stackrel{+}{N}$ |  | $\text { ' } \underset{\sim}{\infty} \underset{\sim}{\infty}$ | $\underset{\sim}{\sim} O_{N}^{\infty} \stackrel{N}{N}$ |
| $\left\lvert\, \begin{aligned} & 0 \\ & 0 \\ & 0 \end{aligned}\right.$ | $\underset{\underset{N}{N}}{\stackrel{\rightharpoonup}{N}}$ |  |  | 志 8 | ${\underset{\sim}{N}}^{1}$ | $\stackrel{9}{\sim}$ | ${\underset{\sim}{6}}_{\substack{0}}^{\infty}$ | $\stackrel{N}{\mathrm{~F}}$ | ナ ষ |  | $\stackrel{\sim}{\sim}$ | $\stackrel{\circ}{N} \circ \frac{\wedge}{\grave{m}}$ |  |


| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status |
| :---: | :---: | :---: | :---: |
| 97264 －HEALTH \＆SAFETY ENHANCE PROG | APR 2010 | MAR 2019 | Approved－Active |
| 97266 －LEASEHOLDER CHARGES | APR 2010 | MAR 2016 | Approved－Active |
| 97267 －IMPROVING ACCESS TO MTG ROOM | APR 2010 | MAR 2019 | Approval Requested |
| 97269 －EMERGENCY DEMOLITIONS | JAN 2008 | MAR 2020 | Approval Requested |
| 97271 －SWAN COMMISSIONED | JAN 2008 | OCT 2015 | Approval Requested |
| 97282 －PARK HILL（STH） | JAN 2009 | MAR 2015 | Approval Requested |
| 97294 －PARKHILL DEMOLITION SHM（STH） | APR 2008 | MAR 2017 | Approval Requested |
| 97315 －CASTLEBECK SAFE AND SECURE | JAN 2008 | MAR 2014 | Approved－Active |
| 97321 －PROGRAMME MANAGEMENT COSTS GF | JAN 2008 | MAR 2019 | Approved－Active |
| 97333 －MINOR WORK GRANTS | JAN 2008 | MAR 2020 | Approval Requested |
| 97340 －SWAN | JAN 2008 | JUN 2015 | Approval Requested |
| 97341 －CENTRALISED CLEARED SITES | JAN 2008 | MAR 2016 | Approved－Active |
| 97348 －HRA PROGRAMME MANAGEMENT | JAN 2008 | MAR 2019 | Approved－Active |
| 97350 －ARBOURTHORNE 5MS | APR 2013 | MAR 2018 | Approved－Active |
| 97352 －CHAUCER NEW SQUARE | APR 2007 | MAR 2013 | Approved－Active |
| 97355 －BRADFORD－WY SUB REGION HAL | APR 2010 | MAR 2017 | Approval Requested |
| 97365 －NORFOLK PARK COMMUNITIES INITI | APR 2010 | MAR 2015 | Approved－Active |
| 97371 －SHELTERED LIFTS NEW INSTALL | JAN 2008 | MAR 2017 | Approved－Active |
| 97390 －PSH WORKS IN DEFAULT | APR 2010 | MAR 2020 | Approval Requested |
| 97394 －HULL－HUMBER SUB REGION HAL | JAN 2008 | MAR 2016 | Approval Requested |
| 97395 －NE LINCS－SUB REGION HAL | APR 2010 | MAR 2016 | Approval Requested |
| 97396 －SCC RETAINED RETENTIONS | MAR 2010 | MAR 2011 | Approved－Active |
| 97400 －SOUTH EAST（SH）（Q00045） | APR 2012 | MAR 2014 | Approved－Active |
| 97402 －DH KINSEY ROAD（Q00045） | APR 2012 | MAR 2014 | Approved－Active |
| 97403 －DH ERNEST COPLEY（Q00045） | APR 2012 | MAR 2015 | Approved－Active |
| 97404 －HEATING BREAKDOWNS（Q00069） | APR 2012 | MAR 2019 | Approved－Active |
| 97406 －NEW HEATING INSTALLATIONS（Q00069） | APR 2012 | MAR 2018 | Approved－Active |
| 97408 －FACELIFTS（SH）（Q00069） |  |  |  |
| 97409 －RECYCLING ROLL－OUT（Q00069） | SEP 2012 | MAR 2016 | Approval Requested |
| 97410 －REFUSE CHUTES（Q00069） |  |  |  |
| 97412 －BALFOUR（Q00069） | APR 2012 | MAR 2015 | Approved－Active |
| 97413 －SWEENY（Q00069） | JUN 2012 | MAR 2016 | Approval Requested |
| 97414 －ARBOURTHORNE 5M＇S REFURB（Q00069） | APR 2013 | MAR 2018 | Approval Requested |
| 97415 －COMM HTG－METER ROLL OUT（Q00069） |  |  |  |
| 97416 －COMM HTG－PIPEWORK RENEWAL（Q00069） | APR 2013 | MAR 2017 | Approval Requested |
| 97417 －COMM HTG－PLANT ROOMS（Q00069） | MAY 2013 | MAR 2016 | Approval Requested |
| 97418 －PITCHED ROOFING \＆ROOFLINE（Q00069） | JUL 2013 | MAR 2020 | Approval Requested |
| 97419 －FLAT ROOFING（Q00069） | APR 2013 | MAR 2019 | Approved－Active |
| 97420 －ELEMENTALS－ELECTRICS（Q00069） |  |  |  |
| 97422 －ENV IMPROV ESTATES PRIORITIES（Q00069） |  |  |  |
| 97427 －CORNHILL CONCIERGE | SEP 2012 | MAR 2014 | Approved－Active |
| 97428 －SHEFFIELD HAL | OCT 2012 | MAR 2014 | Approved－Active |
| 97429 －LTE＇S PURCHASE \＆REPAIR | APR 2013 | MAR 2016 | Approval Requested |
| 97433 －DARNALL SHOP FRONTS | MAR 2014 | MAR 2015 | Approved－Active |
| 97434 －CROSS HOUSE ENABLING WORK | JUL 2013 | AUG 2014 | Approved－Active |
| 97435 －LTE＇S REPAIRS AND REFURB CHS | AUG 2013 | MAR 2016 | Approval Requested |
| 97437 －SPITAL HILL SHOP FRONTS | NOV 2013 | MAR 2016 | Approval Requested |
| 97438 －GOING LOCAL－NORTH WEST CCTV | NOV 2013 | MAR 2015 | Approved－Active |

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|  |  |  |  | Expenditure |  |  |  |  |  | Expenditure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
| 97441 - COMMUNAL AREAS-LOW RISE FLATS | NOV 2014 | MAR 2020 | Approval Requested |  | 25 | 4,815 | 4,708 | 4,800 | 8,620 | 22,968 |
| 97501 - EP LOANS HULL | APR 2013 | MAR 2017 | Approval Requested | 22 | 53 | 50 | 75 |  |  | 200 |
| 97502 - EP NORTH EAST LINC | APR 2013 | MAR 2016 | Approval Requested | 33 | 273 | 75 |  |  |  | 381 |
| 97504 - EP LOANS YORK | APR 2014 | MAR 2016 | Approved - Active |  | 45 | 47 |  |  |  | 92 |
| 97505 - COMM EP NORTH EAST LINCS | APR 2014 | MAR 2016 | Approved - Active |  | 120 |  |  |  |  | 120 |
| 97520 - KIRKLEES RF FUNDS HAL (2) | APR 2014 | MAR 2018 | Approval Requested |  | - | 100 | 100 | 100 |  | 300 |
| 97550 - SHC - NEW HOMES ACQUISITIONS | APR 2013 | MAR 2015 | Approval Requested | 2,430 | 1,070 |  |  |  |  | 3,500 |
| 97551 - COUNCIL HSG ACQUISITIONS PROG (Q00067) | APR 2014 | MAR 2016 | Approval Requested |  | 2,123 | 1,796 |  |  |  | 3,919 |
| 97552 - NEW BUILD COUNCIL HSG PHASE 1 (Q00067) | OCT 2014 | APR 2016 | Approved - Active |  | 290 | 6,923 | 262 |  |  | 7,475 |
| 97830 - EP NORTH AREA | APR 2010 | MAR 2016 | Approved - Active | 385 | 167 | 116 |  |  |  | 667 |
| 97831 - EP NORTH WEST | APR 2010 | MAR 2016 | Approved - Active | 990 | 22 | 101 |  |  |  | 1,113 |
| 97832 - EP EAST | APR 2010 | MAR 2016 | Approved - Active | 211 | 471 | 213 |  |  |  | 895 |
| 97833 - EP CENTRAL | APR 2010 | MAR 2016 | Approved - Active | 383 | 312 | 186 |  |  |  | 881 |
| 97834 - EP SOUTH EAST | APR 2010 | MAR 2016 | Approved - Active | 532 | 418 | 530 |  |  |  | 1,480 |
| 97835 - EP SOUTH WEST | APR 2010 | MAR 2016 | Approved - Active | 1,606 | 100 | 96 |  |  |  | 1,803 |
| 97836 - EP SHELTERED | APR 2010 | MAR 2016 | Approved - Active | 124 | 80 | 8 |  |  |  | 211 |
| 97837 - EP DOOR ENTRY WORKS | APR 2010 | MAR 2016 | Approved - Active | 36 | 7 | 61 |  |  |  | 104 |
| 97838 - COMPARTMENTALISATION - FS | APR 2010 | MAR 2017 | Approved - Active | 665 | 1,076 | 1,611 | 1,242 |  |  | 4,594 |
| 97891 - CITY ROAD BELL TOWER (Q00003) | APR 2012 | SEP 2012 | Approved - Active | 158 | - |  |  |  |  | 158 |
| 97896 - FIRTH PARK BOATING LAKE | JUN 2010 | OCT 2013 | Approved - Active | 242 | - |  |  |  |  | 242 |
| 97899 - PATH RESURFACING PROGRAMME (Q00007) | APR 2010 | MAR 2015 | Approval Requested | 266 | 200 |  |  |  |  | 467 |
| 97900 - HEELEY DEVELOPMENT TRUST 537 | JUL 2010 | AUG 2010 | Approved - Active | 5 | - |  |  |  |  | 5 |
| 97901 - FRIENDS OF GEN CEMETERY 827 | JUN 2010 | JUL 2010 | Approved - Active | 21 | - |  |  |  |  | 21 |
| 97902 - RIVER STEWARD CO 509 | SEP 2010 | OCT 2010 | Approved - Active |  | - |  |  |  |  | - |
| 97946 - PARKWOOD SPRINGS CYCLE TRACK | APR 2011 | OCT 2013 | Approved - Active | 110 | 4 |  |  |  |  | 114 |
| 97957 - SOUTH WEST - ABBEY BROOK (Q00045) | APR 2011 | DEC 2014 | Approved - Active | 3,106 | 76 |  |  |  |  | 3,182 |
| 97958 - EAST - BURNGREAVE (Q00045) | APR 2011 | MAR 2014 | Approved - Active | 3,577 | - |  |  |  |  | 3,577 |
| 97966 - PARK VIEW (Q00045) | APR 2011 | MAR 2017 | Approved - Active | 1,380 | - |  |  |  |  | 1,380 |
| 97968 - LIFT MAINTENANCE \& REPAIR | APR 2011 | MAR 2020 | Approval Requested | 1,118 | 350 | 322 | 322 | 322 | 780 | 3,215 |
| 97974 - PARK GRANGE DRIVE DEMOS | APR 2012 | MAR 2014 | Approved - Active | 14 | - |  |  |  |  | 14 |
| 97977 - NORTH - NEW PARSON CROSS (Q00045) | APR 2011 | MAR 2015 | Approved - Active | 10,815 | 60 |  |  |  |  | 10,875 |
| 97982 - HGV ROUTING STRATEGY (Q00062) | JUL 2011 | MAR 2015 | Approved - Active | 190 | 110 |  |  |  |  | 300 |
| 97983 - COACH PARKING STUDY (Q00062) | JUL 2011 | MAR 2014 | Approved - Active | 5 | - |  |  |  |  | 5 |
| 97985 - CITYWIDE 20MPH ZONE (Q00062) | APR 2012 | MAR 2015 | Approved - Active | 463 | 310 |  |  |  |  | 773 |
| 97986 - TRAFFIC CONTROLLER UPGRADES (Q00062) | JAN 2012 | MAR 2015 | Approved - Active | 75 | 36 |  |  |  |  | 110 |
| 97988 - CCTV PARKING ENFORCEMENT | JUN 2012 | NOV 2015 | Approval Requested | 271 | 64 | 52 |  |  |  | 387 |
| 97989 - SPRINKLERS - FIRE SAFETY (Q00069) | JUL 2013 | MAR 2016 | Approved - Active | 12 | 769 | 803 |  |  |  | 1,584 |
| 99987 - CAPITAL PFI CONTRIBUTIONS | AUG 2012 | AUG 2018 | Approved - Active | 7,218 | 32,883 | 27,946 | 26,803 | 38,350 |  | 133,200 |
| Q00079-COMMUNITY HEATING (CHS) | APR 2014 | MAR 2020 | Approval Requested |  | - | 568 | 552 | 1,042 | 1,200 | 3,362 |
| Q00080-ROOFS \& EXTERNALS (CHS) | APR 2014 | MAR 2020 | Approval Requested |  | - | 50 | 4,140 | 7,420 | 20,595 | 32,205 |
| Q00081-ELECTRICS (CHS) | APR 2014 | MAR 2020 | Approval Requested |  | - | 922 | 4,600 | 5,520 | 15,440 | 26,482 |
| Q00083 - WASTE MANAGEMENT (CHS) | APR 2014 | MAR 2019 | Approval Requested |  | - | 1,024 | 1,068 | 1,082 |  | 3,174 |
| Q00084 - ESSENTIAL INVESTMENTS (CHS) | APR 2015 | MAR 2018 | Approval Requested |  | - | 461 | 534 | 812 |  | 1,808 |
| Q00086-KITCHENS, BATHRMS,WINDOWS \& DOORS | APR 2014 | MAR 2020 | Approval Requested |  | 25 | 6,347 | 9,223 | 8,480 | 13,892 | 37,967 |
| Q00087-STOCK INCREASE (CHS) | APR 2014 | MAR 2019 | Approval Requested |  | - | 11,595 | 21,699 | 17,918 | 34,228 | 85,440 |
| Q00088-PSH C1 HAZARDS | APR 2014 | MAR 2020 | Approval Requested |  | 93 | 50 | 50 | 50 | 100 | 343 |
| Q00089 - OTHER PLANNED ELEMENTS (CHS) | APR 2014 | MAR 2020 | Approval Requested |  | - |  | 368 |  | 4,250 | 4,618 |
| Q00090-GARAGES (CHS) | APR 2015 | MAR 2018 | Approval Requested |  | - | 1,144 | 1,172 | 1,202 |  | 3,518 |

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Summary Report / Annual Cabinet 1
Cycle: 140 - Budget Cycle NOV 14 Month End, Status: Closed, Type: Budget Company: 00001 SHEFFIELD CITY COUNCIL
Programme: $\operatorname{INFRASTRUCTURE}$ Directorate: *All
Service: *All
Division of Service 1: *All
Division of Service 1: *All
Division of Service 2: *All
Division of Service 2: *All
Division of Service 3:
*All
Manager: *All ${ }^{\text {Al }}$
Business Unit / Proiect: *All


|  |  |  |  | Expenditure |  |  |  |  |  | Expenditure <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 90118 - ANNS GROVE (Q00021) | DEC 2011 | DEC 2013 | Approved - Active | 876 | 79 |  |  |  |  | 955 |
|  |  | MAR 2014 | Approved Active |  |  |  |  |  |  | 955 |
| 90708 - ATTERCLIFFE HGV SIGNING | SEP 2011 | MAR 2014 | Approved - Active |  | 19 |  |  |  |  | 19 |
| 92356 - MILLENIUM GALLERY LIFE CYCLE | APR 2010 | MAR 2015 | Approved - Active | 537 | 26 |  |  |  |  | 563 |
| 93022 - PLUGGED IN (SOUTH) YORKSHIRE | MAY 2012 | MAR 2015 | Approved - Active | 83 | 227 |  |  |  |  | 310 |
| 94004 - MOOR PUBLIC REALM PHASE 2 | JAN 2009 | JUN 2014 | Approved - Active | 2,529 | 50 |  |  |  |  | 2,579 |
| 94009 - PORTER BROOK REMEDIAL WORKS | JAN 2014 | JAN 2015 | Approved - Active |  | 200 |  |  |  |  | 200 |
| 94010 - LDV FLOOD DEFENCE WORKS | JUL 2013 | MAR 2019 | Approved - Active | 522 | 2,936 | 8,930 | 5,741 | 15 |  | 18,144 |
| 94012 - PORTER BROOK FLOOD STUDY | JUL 2013 | APR 2014 | Approved - Active | 15 | 67 |  |  |  |  | 82 |
| 94013 - GREY TO GREEN | SEP 2014 | MAR 2016 | Approved - Active |  | 456 | 3,334 |  |  |  | 3,790 |
| 94019 - ATTERCLIFFE GZ STREETSCENE | APR 2014 | DEC 2017 | Approval Requested |  | 12 | 91 | 471 | 24 |  | 598 |
| 94050 - NEW RETAIL QUARTER 2 | OCT 2013 | MAR 2015 | Approved - Active | 241 | 25,189 |  |  |  |  | 25,429 |
| 94103 - LYCEUM CAPITAL REFURBISHMENT | APR 2014 | MAR 2015 | Approved - Active |  | 500 |  |  |  |  | 500 |
| 94108 - SITE GALLERY IMPROVMENTS | JUL 2014 | JUN 2017 | Approved - Active |  | 30 | 95 |  |  |  | 125 |
| 94439 - NEW RETAIL QUARTER CPO | APR 2011 | DEC 2016 | Approved - Active | 5,202 | 450 |  | 100 |  |  | 5,752 |
| 97405 - INSULATION (COUNCIL HSG) (Q00069) | APR 2012 | MAR 2020 | Approval Requested | 59 | 104 | 94 | 920 | 1,270 | 4,432 | 6,879 |
| 97432 - ENERGY PROGRAMME - GREEN DEAL | JAN 2008 | MAR 2015 | Approved - Active | 263 | 355 |  |  |  |  | 618 |
| 97962 - DH - UTILITIES (Q00045) | APR 2011 | MAR 2015 | Approved - Active | 664 | 46 |  |  |  |  | 710 |
| Q00078 - NRQ | JAN 2014 | MAR 2016 | Approved - Active |  | - | 36,771 |  |  |  | 36,771 |
| Total |  |  |  | 10,990 | 30,746 | 49,314 | 7,232 | 1,310 | 4,432 | 104,024 |

Manager: *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning -90 Disposal
Manager: *All
Business Unit / Project: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning -90 Disposal
Summary Report / Annual Cabinet 1
Cycle: 140 - Budget Cycle NOV 14 Month End, $\quad$ Status: Closed, Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: COMPETITIVE CITY
Directorate: *AIl
Service: *All
Division of Service 1: *AAl
Division of Service 2: *All
Division of Service 3: *All
Division of Service 4: *All
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: COMPETITIVE CITY
Directorate: *AIl
Service: *All
Division of Service 1: *AAl
Division of Service 2: *All
Division of Service 3: *All
Division of Service 4: *All
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: COMPETITIVE CITY
Directorate: *AIl
Service: *All
Division of Service 1: *AAl
Division of Service 2: *All
Division of Service 3: *All
Division of Service 4: *All
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: COMPETITIVE CITY
Directorate: *AIl
Service: *All
Division of Service 1: *AAl
Division of Service 2: *All
Division of Service 3: *All
Division of Service 4: *All
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: COMPETITIVE CITY
Directorate: *AIl
Service: *All
Division of Service 1: *AAl
Division of Service 2: *All
Division of Service 3: *All
Division of Service 4: *All
90118 - ANNS GROVE (Q00021)
90708 - ATTERCLIFFE HGV SIGNING
92356 - MILLENIUM GALLERY LIFE CYCLE
93022 - PLUGGED IN (SOUTH) YORKSHIRE
94004 - MOOR PUBLIC REALM PHASE 2
94009 - PORTER BROOK REMEDIAL WORKS
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## Page 500



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Summary Report / Annual Cabinet 1
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: TACKLING POVERTYINCR SOC JU
Cycle: 140 - Budget Cycle NOV 14 Month End, Status: Closed, Type: Budget
Company: 00001 SHEFFIELD CITY COUNCIL
Programme: ${ }^{\text {DACKLIN }}$ Directorate: ${ }^{*}$ All
Service:: ${ }^{*}$ All
Division of Servic
Division of Service 1: *All
Division of Service 2.
DAll
Division of Service 3:
Manager: *All
Approval Status: Approved or Requested Approval Versions
Stage: 10 Project Planning - 90 Disposal

|  |  |  |  |  | Expenditure |  |  |  |  |  | Expenditure |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Values in $£^{\prime} 000$ s | Project Start | Project <br> End | Approval Status | -2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018- | Total |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 97961 - DH - METERING (Q00045) |  | JUN 2011 | MAR 2017 | Approval Requested | 206 | 1,177 | 1,564 | 2,464 |  |  | 5,411 |
| Total |  |  |  |  | 206 | 1,177 | 1,564 | 2,464 | - | - | 5,411 |

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